



Annual Report 2021-2022





The Shire of Murray acknowledges the traditional lands of the Bindjareb Noongar people. We pay our respect to their Elders, past, present and emerging.

Contents

04	Snapshot
04	Shire President Report
04	Chief Executive Officer Report
08	Councillors
10	Council and Committee Meeting Attendance
11	Organisational Structure
12	About this Report
14	Murray's Major Achievements
15	Performance Highlights



04 Places for People

- 18 Develop and Facilitate Events of a Local and Regional Scale
- 19 Engage, Enable and Support Seniors, the Youth, and Diverse, Minority and Cultural Groups
- 20 Develop Pinjarra
- 21 Plan Community Facilities for Future Generations
- 22 Encourage an Active and Healthy Lifestyle
- 23 Local Planning Strategy and New Town Planning Scheme
- 24 Ravenswood Community Centre
- 25 Public Health

26 Thriving Economy

- 27 Food Innovation Precinct Western Australia (Mereny Bidi Boodja)
- 29 Redevelopment of the Exchange Hotel
- 30 Tourism
- 31 Edenvale Heritage Precinct Place and Activation Plan

32 Environment, Character and Heritage

- 33 Protect and Enhance Natural Areas and Biodiversity
- 35 Pinjarra Heritage Railway Precinct Master Plan and Conservation Plan, and Pinjarra to Dwellingup Rail Link Project
- 37 Lead the Dwellingup Futures Group
- 38 Water and Energy

39 Connected and Accessible

- 40 Progress the Heavy Haulage Deviation Around Pinjarra
- 41 Improve the Amenity and Functionality of our Street Network and Town Entrances
- 42 Bridges and Paths

43 Capable and Accountable

- 44 Maintain Long-term Financial Sustainability
- 45 Strong Governance
- 46 Skilled Workforce

48 Awards and Accreditations

49 Record Keeping

50 Workplace Health and Safety

52 Major Grant Funding



Contents

Snapshot

By 2030, the Shire of Murray will be a place where business thrives, we protect our environment, and all people enjoy an outstanding quality of life.

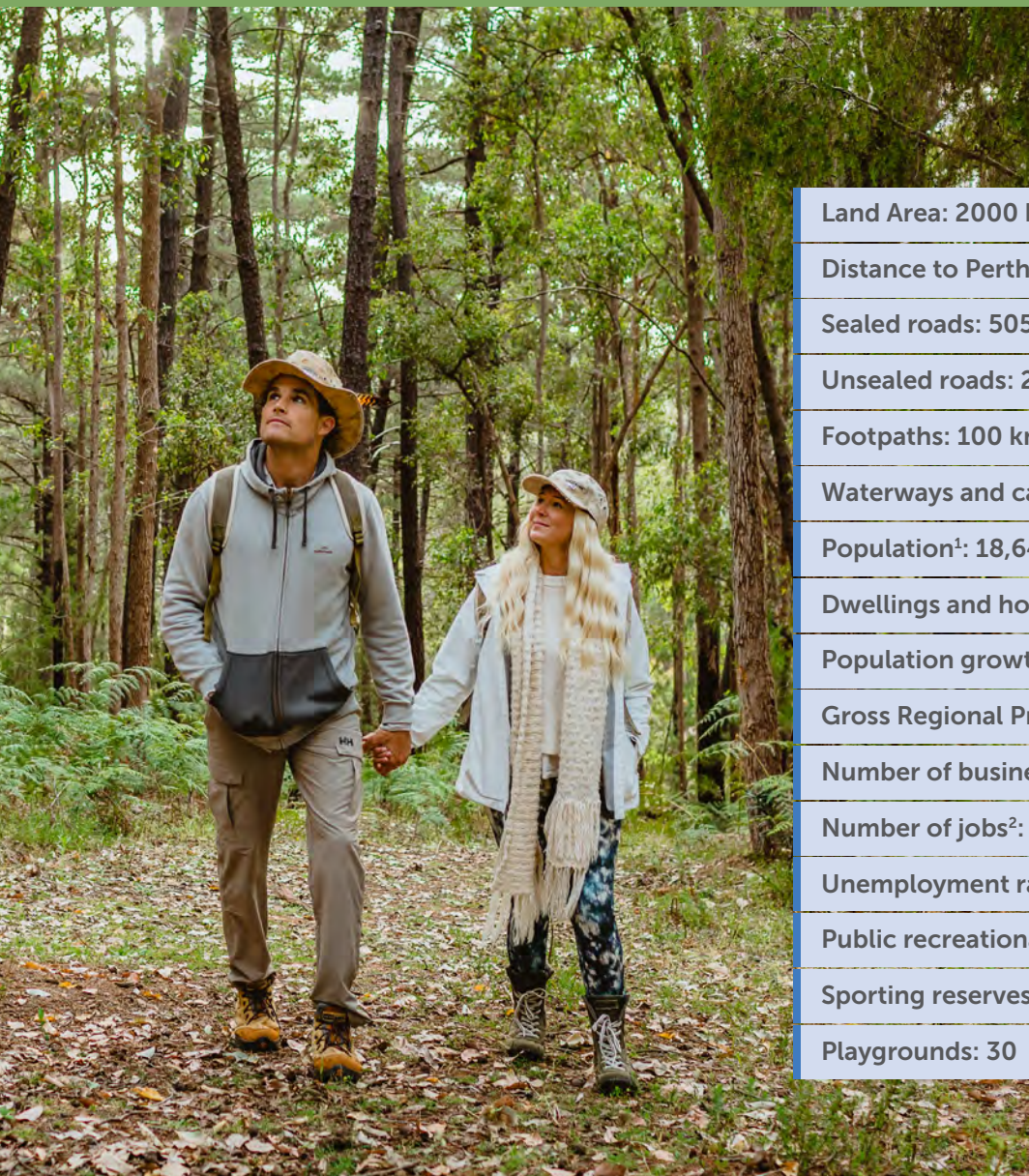


At the heart of the Peel region, and less than an hour south of Perth, the Shire of Murray is the ancestral home of the Bindjareb people and one of the first areas of European settlement in Western Australia.

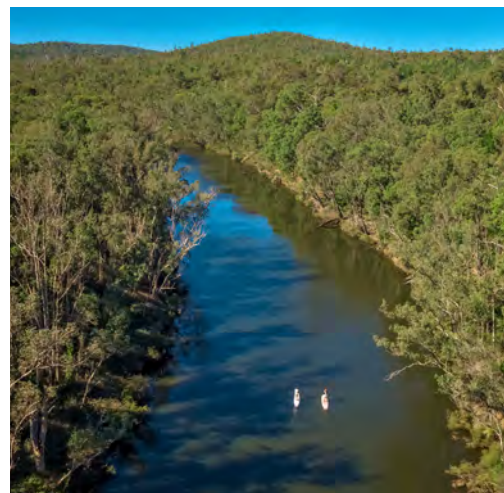
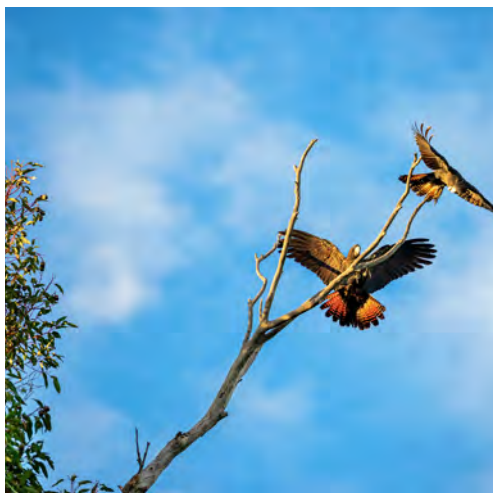
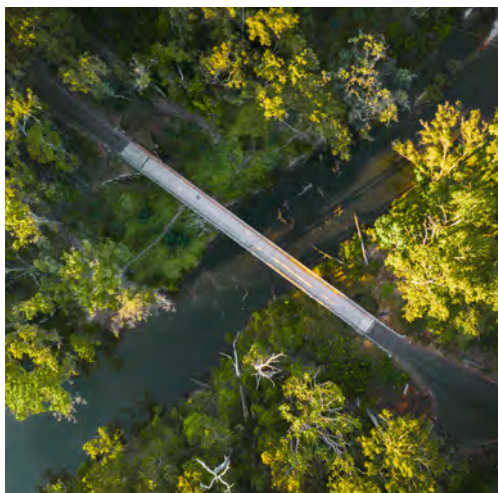
With almost 2000 square kilometres of natural beauty, we are home to some of the State's finest historic and heritage buildings and a growing reputation for adventure and activity. We offer a relaxed lifestyle with a popular mix of canal living, rural homesteads and country homes close to the freeway and several urban centres.

The Shire of Murray is a growing area and our population of 18,000 is expected to more than double in the next 20 years. Servicing that growing population requires innovative and smart planning, strategic thinking, and a diversification of our economy and employment opportunities to grow tourism, commercial investment and education opportunities.

We want to create a district distinctive by its creativity, liveliness, activity and vibrancy, attracting new investment, seizing opportunities to develop and expand the business sector, and to encourage innovation and collaboration while providing an enticing array of lifestyle attractions.



Land Area: 2000 km ²
Distance to Perth: 83 km
Sealed roads: 505 km ²
Unsealed roads: 257 km ²
Footpaths: 100 km+
Waterways and canals: 43 km
Population ¹ : 18,641
Dwellings and homes: 8400
Population growth since 2016 ¹ : 8%
Gross Regional Product ² : \$2.3 billion
Number of businesses ¹ : 1077
Number of jobs ² : 7728
Unemployment rate, as at March 2022: 4.9%
Public recreational spaces: 60
Sporting reserves: 7
Playgrounds: 30



1 Australian Bureau of Statistics

2 NEIR 2021

Shire President Report

2021-2022 was a year where seeds sown several years ago began to bear fruit in the Shire. Perhaps the most significant example of this is the Food Innovation Precinct Western Australia-Mereny Bidi Boodja.

Conceived by the Shire of Murray as Western Australia's first centre of food-innovation excellence, the Precinct is already playing a transformative role in the state's food and beverage manufacturing industries, and it will help further diversify our local economy and job opportunities for years to come. In May I had the privilege of signing agreements with our three anchor partners, Murdoch University, Spinifex Brewery and TheGrowHub, a food and agri-tech company from Singapore. To complete the construction of this incredible project, and to do so with it fully leased, is a very proud moment in the life of the Shire.

Dwellingup continues its run of success having won the Western Australia's Top Small Tourism Town award last year. Demand for nature-based activities has increased strongly in recent years and visitors are hungry to get outdoors in the post-COVID era. This appetite flows into the community, and I am pleased to see that Dwellingup has seven new businesses, has expanded or upgraded 11 established businesses, and had 24 full-time-equivalent jobs created through the new visitor economy.

In October we secured almost \$2.5 million dollars from the Australian Government's *Building Better Regions Fund* to help transform one of the oldest pubs in Western Australia into a thriving regional visitor destination that will catalyse the revitalisation of Pinjarra town centre. The new venue will collaborate with local food producers and offer a top-class food and drink offering whilst also celebrating the history and agricultural heritage of the area. It takes vision and persistence to progress projects like this, and I look forward to watching the new Exchange site develop, bringing increased activity, tourism, and vibrancy to Pinjarra.

Despite ongoing COVID-19-related uncertainties, the Shire organised the most successful Pinjarra Festival yet, with an estimated 20,000 attending over the WA Day long weekend and stall holders reporting an increase in sales on previous years. It is one of the highlights of my role to see our community

come together and celebrate the things we have in common in the place in which we live and work.

One of the features of the year was receiving a call to confirm not just that we had secured funding for the next stage of the Pinjarra Heavy Haulage Deviation, but that a quarter of a billion dollars had been committed by the Australian and State Governments to deliver the entire project. This has been a key part of our vision to be connected and accessible and will remove hundreds of heavy haulage vehicles from the centre of Pinjarra making our town cleaner and safer.

I am grateful to the many volunteers and members of our community groups, emergency services personnel and all those that contribute their time freely to help make Murray such a great place to work and live. To our Chief Executive Officer and staff at the Shire, along with my fellow Councillors, thank you for another successful and progressive year.

Finally, I wanted to acknowledge the passing of Wally Bennett, who was Deputy Shire President from 2009 to 2011 and Shire President from 2011 to 2015. Wally was a giant within our community and was a highly respected member of Council for 23 years. In addition, we also said farewell to Patricia Briggs, another long-serving Councillor in the Shire. Both gave a great deal during their many years of service, and we will be ever grateful for their dedication and valuable contribution.

On behalf of all councillors, I am proud to present our residents and stakeholders the Shire of Murray 2021-2022 Annual Report.




Cr David Bolt
Shire President

Chief Executive Officer Report

Earlier this year, while preparing a presentation to local businesses on how the Shire was supporting them (not least by reducing business rates by 10% since 2018), I began compiling a list of what the Shire of Murray does.

Although it's been a long time since local government was responsible for just "roads, rates and rubbish", it is still startling to realise we now have a list of more than 20 areas of responsibility: from cemeteries and community buildings to economic development and investment attraction; from local tourism and destination marketing to bushfire prevention and risk management.

Local governments are responsible for so much more these days, and must deliver it in a challenging environment of finite funding, increasing costs, and a tight labour market.

We are such an important tier of government: We are closest to our communities, living and working in them, and paying our rates like everyone else, and wanting to see the district succeed just as much. To be creating a place that our kids and grandkids will enjoy and want to live and work in is such a privilege. To have a lasting, positive impact on a community is a wonderful thing, and that's what motivates me, and the staff and councillors, to get out of bed every morning.

The last year has been a story of delivering on strategic decisions and projects which were first mooted many years ago. Cr Bolt has covered off on many of these in his report and it's only right I acknowledge his vision and direction and that of the other councillors in leading the Shire. But I also wanted to reflect on the resilience and partnerships needed to get those projects from being nascent ideas to successful outcomes.

It takes positive partnerships and collaborations with state and federal governments, other local governments, industry, business, and most of all the community, to move our Shire forwards. When considering some of the major projects that have been delivered or progressed over the last year, it is truly staggering how many partners have been involved in supporting, funding, developing, and delivering the Shire's vision. I am grateful to each and

every one of them for the resilience and focus they have contributed in making this the best place to live and work.

I thank the Councillors for their support, I also acknowledge the drive and passion of our staff so ably led by Directors Rod Peake, Alan Smith, Tracie Unsworth and Leanne McGuirk, and their hard-working and dedicated teams.

I am grateful for the support of our volunteers, particularly our Chief Bushfire Control Officer Robert (Bluey) Wilson and his teams who put their lives at risk each year for the benefit of the Shire.

And finally, a particular thanks to former Shire President Walter Barrett. Wally was a tireless servant to the community, not only through his role on Council, but as the former Police Sergeant, and for his many hours of service through various community groups. It was fitting that he was awarded Freeman of the Shire, one of only four recipients in the history of the Shire.

I also pay tribute to a champion community servant and former councillor Trish Briggs who also passed away this year.



A stylized, handwritten signature in black ink, which appears to read 'D. Unsworth'.

Dean Unsworth
Chief Executive Officer

Councillors



Cr. David Bolt
Shire President

Age: 55-64
Male | English
Australian-born
Ordinary Council Meetings Attended: 11/11
Special Council Meetings Attended: 2/2
Audit Committee: 1/1
Annual Electors Meeting: 1/1
Bush Fire Advisory Committee: 1/1



Cr. Douglas McLarty
Deputy President

Age: 35-44
Male | English
Australian-born
Ordinary Council Meetings Attended: 11/11
Special Council Meetings Attended: 2/2
Audit Committee: 1/1
Annual Electors Meeting: 1/1



Cr. Geoff Black

Age: Over 64
Male | English
Australian-born
Ordinary Council Meetings Attended: 11/11
Special Council Meetings Attended: 2/2
Audit Committee: 1/1
Annual Electors Meeting: 1/1



Cr Stewart Carter*

Age: 45-54
Male | English
England-born
Ordinary Council Meetings Attended: 6/8
Special Council Meetings Attended: 1/2
Audit Committee: 1/1
Annual Electors Meeting: 1/1

*Elected October 2021



Cr. Stuart Kirkham

Age: 45-54
Male | English
Australian-born
Ordinary Council Meetings Attended: 11/11
Special Council Meetings Attended: 2/2
Audit Committee: 1/1
Annual Electors Meeting: 1/1
Bush Fire Advisory Committee: 1/1
LEMC: 3/ 4



Cr. Steve Lee

Age: Over 64
Male | English
England-born
Ordinary Council Meetings Attended: 11/11
Special Council Meetings Attended: 2/2
Audit Committee: 1/1
Annual Electors Meeting: 1/1

Councillors



Cr David Pike*

Age: 55-64
Male | English
Australian-born
Ordinary Council Meetings Attended: 5/8
Special Council Meetings Attended: 2/2
Audit Committee: 1/1
Annual Electors Meeting: 0/1
*Elected October 2021



Cr. Ange Rogers

Age: 35-44
Female | English
Australian-born
Ordinary Council Meetings Attended: 11/11
Special Council Meetings Attended: 2/2
Audit Committee: 1/1
Annual Electors Meeting: 1/1
Bush Fire Advisory Committee: 1/1



Cr Casey Rose

Age: 35-44
Female | English
Australian-born
Ordinary Council Meetings Attended: 9/11
Special Council Meetings Attended: 1/2
Audit Committee: 1/1
Annual Electors Meeting: 0/1



Cr Brad Cardilini*

Age: 35-44
Male | English
Australian-born
Ordinary Council Meetings Attended: 1 / 3

*Seat lost October 2021



Cr Brenda Beacham*

Age: Over 64
Female | English
Australian-born
Ordinary Council Meetings Attended: 3 / 3

*Seat lost October 2021



INFORMATION

Council and Committee Meeting Attendance

Elected Member	Ordinary Council Meeting	Special Council Meeting	Audit Committee	Annual Electors	Local Emergency Management Committee	Bushfire Advisory Committee
Cr David Bolt	11	2	1	1		1
Cr Doug McLarty	11	2	1	1		
Cr. Geoff Black	11	2	1	1		
Cr Stewart Carter	6(8)	1(2)	1	1		
Cr. Stuart Kirkham	11	2	1	1	3(4)	1
Cr. Steve Lee	11	2	1	1		
Cr David Pike	5(8)	2	1	0(1)		
Cr. Ange Rogers	11	2	1	1		1
Cr Casey Rose	9 (11)	1(2)	1	0(1)		
Cr Brad Cardilini*	1(3)					
Cr Brenda Beacham*	3(3)					

Bracketed number refers to the number of meetings the Elected Member was eligible to attend

*Seat lost October 2021

Organisational Structure

The Shire of Murray comprises five directorates.



Dean Unsworth

Chief Executive Officer

- Strategic Planning
- Governance
- Councillor Services
- Ranger and Emergency Services
- Communications and Marketing
- Investment Attraction and Economic Development
- Strategic Partnerships
- Food Innovation Precinct Western Australia
Mereny Bidi Boodja
- Major Project Development and Management



Tracie Unsworth

Director Corporate Services

- Asset Management
- Information Technology
- Finance and Rates
- Records Management
- Human Resources
- Workplace Health and Safety
- Murray Aquatic and Leisure Centre



Alan Smith

Director Infrastructure Services

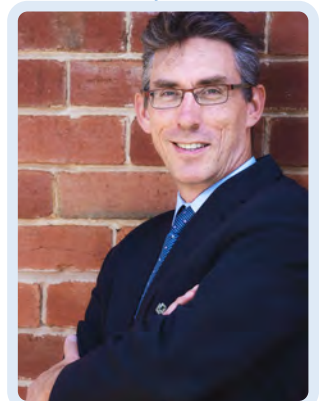
- Design and Survey
- Operations Centre
- Parks and Gardens
- Civil Works
- Waste and Fleet



Leanne McGuirk

Director Place and Community

- Place and Community
- Event Management
- Library Services
- Sport and Recreation
- Youth Development
- Tourism
- Destination Marketing and Development
- Customer Service



Rod Peake

Director Planning and Sustainability

- Planning Services
- Strategic Development
- Building Services
- Environmental Health
- Environmental Services

About this Report

The Shire of Murray's 2021-2022 Annual Report documents Council's achievements and challenges over the previous 12 months as measured against the strategic focus areas and aspirations outlined in the Murray 2030 Strategic Community Plan, and our progress towards the actions defined in the 2020-2024 Corporate Business Plan.

The Report provides a summary of the Shire's performance in key areas including leadership, place development, community wellbeing, strategic land use, planning, infrastructure and asset management, environmental management and economic development.

Under the Local Government Act 1995, the Shire of Murray is required to produce an Annual Report at the end of each financial year. The 2020-2021 Annual Report is available in both digital and hard-copy format. The report is digitally accessible on the Shire's website murray.wa.gov.au and hardcopies are available for inspection at the Shire of Murray Administration Office and Murray Library.

This report demonstrates Council's dedication to accountability and transparency for our community and stakeholders.

Strategic Community Plan

10 year



Corporate Business Plan

4 year



Annual Budget

1 year

Informing Strategies

- Long Term Financial Plan
- Workforce Plan
- Asset Management Plans
- Information Communications and Technology Plan
- Community Facilities and Services Plan
- Issue-specific strategies



Murray's Major Achievements

Collaborating with government agencies, local organisations and businesses, community groups, volunteers and residents helped us do all of this, and more.

1

Food Innovation Precinct WA

- Construction progressed to final phase on time and on budget
- Anchor tenants secured and leases signed
- Completion of the X-Protein Lab program
- Precinct fully leased
- Initial exports secured through FIPWA partner The GrowHub
- ESP grant awarded to Eden Towers
- Development of new brand and logo

2

Peel Business Park

- 90% of stage 1 plots leased, sold or under offer
- Stage 2 development approved

3

Tourism

- Gold award for Dwellingup Trails and Visitor Centre at Tourism Awards
- Dwellingup runner up Top Small Tourism Town
- Murray overnight visits increased by 17% on pre-COVID levels
- Launch of new destination book and campaign
- New town trails connecting Dwellingup with Dwellingup Adventure Trails and Murray Valley
- Commencement of new Murray River Suspension Bridge construction
- Launch of online destination reservation booking system and packages
- 18 Dwellingup businesses expanded, established or upgraded, and 24 new jobs created!

4

Community Projects

- **Commencement of**
 - Sandy Cove Park Development
 - Cantwell Park play space renewal and bush tucker walk
 - North Dandalup toilet block and new play space
 - North Yunderup Pontoon
 - South Yunderup Pavilion
- **Completion of**
 - Wharf Cove Jetty
 - Pinjarra Suspension Bridge refurbishment
- **Funding approval for**
 - Batavia Quay Jetty upgrade
 - Ravenswood Community Centre

5

Events

- The largest ever Pinjarra Festival
- Murray Community Christmas Celebration
- Youth and seniors programs
- Volunteer VIP event
- Citizen of the Year Awards
- Max Pinjarra
- Street Chillz Youth Festival
- Dwellingup 100 mountain bike and trail running event

6

Economic Development and Place

- Announced as finalist in the Economic Development Australia awards for strategic thinking
- Funding secured for Exchange Hotel redevelopment and civil works commenced
- Expressions of interest for operators of Exchange Hotel and Dwellingup Trails and Visitor Centre
- Finalised Sir Ross McLarty Sports Precinct Plan and secured funding for new club and changerooms
- \$250,000,000 secured for Pinjarra Heavy Haulage Deviation removing 600 trucks from Pinjarra daily
- Completed South Yunderup Pavilion and change rooms
- Inked statement of intent with Sabah state in Malaysia to build economic relationships
- Funding secured to rebuild the Exchange Hotel



Performance Highlights

In 2021-2022 the Shire continued to deliver on the objectives outlined in the Murray 2030 Strategic Community Plan. More than 150 specific actions were identified to support that delivery. The following items are a snapshot of highlights in each of the five focus areas:



**Places for
People**



**Thriving
Economy**



**Environment,
Character and
Heritage**



**Connected and
Accessible**



**Capable and
Accountable**



Places for People

In 2030 Murray will have created great places for people through strong partnerships with the community; innovative urban design; and improved the well-being and quality of life for residents.

Highlights

Develop and Facilitate Events of a Local and Regional Scale

Public Health

Engage, Enable and Support Seniors, the Youth, and Diverse, Minority and Cultural Groups

Implement the Pinjarra Revitalisation Strategy



**Plan
Community
Facilities
for Future
Generations**

**Encourage
an Active
and Healthy
Lifestyle**

**Ravenswood
Community
Centre**

**Local
Planning
Strategy and
New Town
Planning
Scheme**



Develop and Facilitate Events of a Local and Regional Scale

The Shire has been central in organising and supporting key events in the region including the most-attended Pinjarra Festival ever. The June event was delivered in just six weeks following the lifting of some COVID-19 restrictions in April 2022. The festival is held over the WA Day long weekend and is an opportunity for local community groups within the Edenvale Heritage Precinct to showcase their talents and fundraise as around 20,000 visitors enjoy the spectacle. The Festival is supported by Tourism WA, Healthway, promoting the LiveLighter message, Lotterywest, Pinjarra Community Bank, Alcoa, Doral, Cleanaway and the Shire of Murray.

In September we facilitated our Dwellingup100 and Mighty Jarrah Trail Run events, bringing more than 1,700 participants and 2,500 visitors to the township. With the award-winning Dwellingup now very much at the heart of trails and biking activities in Western Australia, riders from across the country also came to take part in the second Enduro Epic in March. Riders from as far away as Karratha, Adelaide and Sydney attended. The event was a joint initiative by the Peel Development Commission, Visit Mandurah and the Shire of Murray.

The Plein Air Down Under Festival is the State's largest outdoor painting festival and was supported by the Shire of Murray in September 2021.

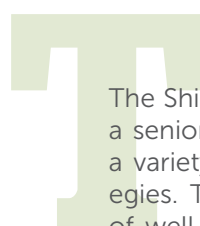
Our communities have also enjoyed the Murray Community Christmas Celebration, Citizen of the Year Awards and Australia Day celebrations, Pinjarra Garden Day, Youth and Seniors programs, the Volunteer VIP event, the Street Chillz Youth Festival and car enthusiasts' favourite, Max Pinjarra. This event now brings more than 5,000 people to Pinjarra to see 300+ vehicles representing 72 different post-code locations from Geraldton to Albany.

The Shire of Murray, in conjunction with the City of Mandurah and Shire of Waroona, was successful in its nomination to hold the 2022 State Natural Resource Management and Coastal Conference in the Peel Region. The conference will showcase the region with several tours being held within Murray (Pinjarra, Peel Business Park and Dwellingup). The conference will be held in September 2022

The Shire organises, supports and produces hundreds of events, workshops and activities every year.



Engage, Enable and Support Seniors, the Youth, and Diverse, Minority and Cultural Groups



The Shire maintains a Youth Plan, an Access and Inclusion Plan, and a seniors' program, and we have been successful in the delivery of a variety of different activities and events that support those strategies. The Shire's WA Youth Week in April 2022 delivered a range of well-supported activities including the Street Chillz Drug Aware Youth Festival and a BMX Stunt Show with Freestyle Now which attracted hundreds of youths and families to the Dwellingup Skate Park and Pump Track.

We provide school holidays activities in partnership with community and sporting clubs including the Pinjarra Golf Club and the Murray Districts Pistol Club which have resulted in positive outcomes for both youth and the clubs.

The Shire of Murray continues to consult with the Murray Aged, Access and Inclusion Group (MAAIG) to inform our larger-scale public events.

With support of grant funding sourced from the Department of Communities, a full calendar of programs, workshops and activities was delivered throughout the months of May – August 2021 to help re-connect our senior residents back into the community following the COVID-19 global health crisis. This included the ever-popular Seniors Dinner and Dance event which was a sellout once again.

The Shire organised a full calendar of events in 2021-22 to help re-connect our senior residents following the COVID-19 restrictions

The Shire also organised the inaugural VIP Volunteer Event, an all-inclusive celebration to honour the hard-working volunteers throughout the Shire. The evening was held in the picturesque gardens of Edenvale Heritage Precinct and attracted more than 70 attendees with five volunteers being recognised for 'Outstanding Contribution', 17 for 20 years of service, and 15 for 10 years of service.



Developing Pinjarra

The Shire has progressed the draft Pinjarra Railway Heritage Precinct Master Plan and Pinjarra to Dwellingup Rail Link Project, as well as the Edenvale Heritage Precinct Place and Activation Plan and the Edenvale Conservation Plan.

In 2021 - 22, Councillors endorsed the Edenvale Heritage Precinct Place and Activation Plan 2021-2031. The Plan communicates a collective vision for the Precinct which is securing its future as a thriving arts and cultural hub.

A District Structure Plan for Pinjarra and Precinct Structure Plan for the main town area is being prepared, based on the principles established in the Shire's Pinjarra Revitalisation Strategy. Traffic and drainage assessments have been prepared as well as an assessment of education requirements for the growing Pinjarra population. The Structure plan will make provision for the coordinated expansion of Pinjarra from 4,000 to nearly 20,000 people and the evolution of the town into an active, diverse, compact place that provides spaces for business, community services, recreation and residential housing options to suit the town's planned population whilst protecting and building on the town's rural character and heritage.

Pinjarra is an area rich in history, and was the home town of former State Premier Sir Ross McLarty.



Plan Community Facilities for Future Generations

The much-anticipated South Yunderup Pavilion was completed in June 2022. The \$1.6 million facility provides new purpose-built amenities for travelling soccer teams and the home teams of the Murray District Rangers Soccer Club as well as an undercover viewing area for home and away spectators during wet and wintry conditions.

We also progressed with the Sir Ross McLarty Sports Precinct Master Plan, the next stage of which is the construction of the new McLarty South Pavilion. This will see delivery of new shared, purpose-built clubrooms for the Pinjarra Cricket Club and the Pinjarra Hockey Club, along with a multi-purpose function room, kitchen and bar, home, away and umpire change rooms, and a meeting room.

The Shire of Murray is in the Peel Region, an area expected to be home to almost 450,000 people by 2050

The toilet facilities at both Heron Point Camping Ground and North Dandalup Reserve have reached the end of their useful life, with reduced service delivery and ongoing plumbing issues. The Heron Point facility was also starting to show signs of structural failure. Replacement facilities have now been completed at both locations.



Encourage an Active and Healthy Lifestyle

As well as the buildings mentioned above, the Shire has also supported our sport and recreation clubs through workshops, professional development events and targeted project and planning-based assistance. We have helped local clubs to increase memberships and participation numbers through the Building Better-Connected Clubs program. We delivered the Managing Facilities Workshop series to assist clubs managing Shire facilities, and organised the Quarterly Presidents' Network events.

The Shire also continued to support the Every Club Program (partly funded by the Department of Local Government, Sport and Cultural Industries) and actively participates in the Every Club Network, Peel Sport and Recreation Regional Network and assists with the planning and coordination of the annual Peel Sports Forum that attracts more than 100 delegates from the region.

The Shire operates the Murray Aquatic and Leisure Centre (MALC) which is a place for the whole community, offering indoor aquatic, health and fitness, and recreational sporting activities all year round. The Centre catered for in excess of 160,000 visits of all ages, abilities and interests, with approximately 40% accessing the pool facilities over the year.

Although a facility for the whole family, the MALC continues to achieve strong support from seniors, with MALC's Fit for Life memberships and fitness sessions, as well as the Council of the Ageing-endorsed Strength for Life program achieving higher than average attendances. The hydrotherapy pool also remains one of the most-used facilities for the older community offering rehabilitation, relaxation and socialisation.

The Murray Aquatic and Leisure Centre received more than 160,000 visits in 2021-22



Local Planning Strategy and New Town Planning Scheme

More than 600 new lots were created in the Shire of Murray in 2021-22 compared to just 33 in 2019-20

The Local Planning Strategy is a Shire-wide strategy for managing how the Shire will grow over the next 15 years. The Local Planning Scheme is a statutory document that will implement the Strategy. The background report, key issue papers and strategic objectives were developed to guide the preparation of the Local Planning Strategy. A growth area assessment has been completed and a working draft Local Planning Scheme is being progressively updated as the strategy preparation commences.



Ravenswood Community Centre

A draft master plan report and concept plans for a new recreation area in Ravenswood have been prepared with preliminary input from the local community and relevant State agencies. The concept plan provides for a picnic space and toilet facilities, play space, kickabout area, viewing points, pathways and park furniture, river access points and the rehabilitation of natural areas. The draft masterplan will be discussed with relevant State agencies in 2022-23 before being advertised for community feedback and Council for endorsement.

Planning for a modular neighbourhood community centre was also undertaken comprising a function space, heat and serve kitchen, meeting room, storage spaces, ablutions, outdoor alfresco and play area. This is for an interim community centre that would serve the Ravenswood community until the population expands sufficiently to warrant a permanent facility.

Budget funding was secured through the State Government and Alcoa to supplement Shire funding and the successful tenderer, Timberbuilt Australia, was chosen in June 2022 to undertake the construction of the centre during 2022-23.

Ravenswood's new community centre will be built using innovative, pre-cut timber panels



Public Health

The Shire is required to undertake an inspection of all 1200 private swimming pools at least once every four years to help prevent drowning deaths and injury of young children. The majority of the inspections were completed during the year, with the remaining inspections and compliance follow up to be undertaken by December 2022.

The Shire actively participates in the Peel Mosquito Management Group with the Cities of Mandurah and Rockingham, Shire of Waroona and State Department of Health. This year was one of the worst seasons on record, although not as bad as last season. This was brought about by La Nina weather conditions that have resulted in higher-than-average rainfall and tides. 23 treatments were undertaken, with six of these spanning over two days. This compares to 25 treatments undertaken in 2020-21. Cumulatively the treatments covered an area of some 5,276Ha. Although treatments significantly reduced mosquito numbers, nuisance levels still remained throughout the year, something reflected in the number of complaints received. Cases of Ross River Virus, however, were maintained below average.

In 2022 the MALC Kiosk transitioned to healthy venue status, working with the South Metropolitan Health Service (SMHS) to achieve the Fuel to Go & Play menu targets. The targets from the WA School Canteen Association use a traffic-light system to recognise nutritious foods (green) to less healthy (amber) and unhealthy (red), with the goal being to achieve 50% of the items for sale as nutritious, 30% less healthy, and 20% unhealthy.

The MALC received a Healthway's Healthy Communities Grant to work towards the targets, adopting a Healthy Food and Drink Policy, and increasing healthy food promotion within the centre. After working with the SMHS to amend the menu and promoted-items range, the result has been a greater range of healthy items for sale with initial results showing a significant shift in sales towards green-coded items (up 28%) and reduction in red-coded items (down 18%).

A comprehensive review of the Shire's Asbestos Register and Management Plan, including an inspection of all Shire buildings, was completed in December 2021. The new register and Management Plan records where asbestos or suspected asbestos is located in each of the Shire buildings and highlights priorities for management and progressive removal.

The Shire's new traffic light food labelling has seen a 28% increase in sales of healthy food at the MALC

A photograph of a young child with light brown hair, wearing a beige sweater, looking out of a window on a train. The child is smiling broadly with their mouth open. The train is moving along a track, and the background shows a blurred landscape with trees and a clear sky.

— Thriving Economy

In 2031 Murray will have a diverse and prosperous economy that supports innovation, training opportunities and provides a variety of business, tourism and employment opportunities.



Highlights

**Food Innovation
Precinct Western
Australia
(Meremy Bidi
Boodja)**

**Redevelopment
of the Exchange
Hotel**

Tourism

**Edenvale
Place and
Activation
Plan**



Food Innovation Precinct Western Australia (Mereny Bidi Boodja)

A new era in food innovation began in 2022 with the construction of the Food Innovation Precinct Western Australia (FIPWA), and the signing of leases by the anchor partners.

With a dual name of Mereny Bidi Boodja, which means “food, pathway, country”, the precinct places the Shire of Murray at the very heart of agritech and innovation in Western Australia. The project revealed its new brand and logo in May.

The initial anchor partners are:

- **Murdoch University’s Food Futures Institute:** The FFI works to provide solutions on the sustainable use of limited land and water resources to economically and ethically improve food, forestry and fibre production.
- **Spinifex:** A brewing innovator, Spinifex produces unique beers developed and infused with Indigenous native botanical ingredients.
- **The GrowHub:** A food and agri-tech company from Singapore, The GrowHub has an exclusive commercial partnership with FIPWA.
- **DPIRD and Future Food Systems CRC:** With the backing of the WA State Government, DPIRD is contributing \$10 million to the project. The Commonwealth-backed Future Food Systems CRC will help deliver commercial research services within the precinct. \$21.75 million of funding was received from the Australian Government’s Regional Growth Fund.





Representatives of Murdoch University receive the keys for their new building.

As well as acting as a connection hub between our partners and agri-business, the precinct is also administering funding through the Enterprise Support Program, which received approval to boost the funding cap from \$200,000 to \$600,000. This development should enable businesses that are keen to scale up, create new products and export.

An industry-focused program is being planned for the Innovation Centre which will include international market access, services to better understand Asian consumer preferences and taste profiles to aid with product development, digital services for provenance, and traceability from farm to fork and more.

The Shire also continued its efforts to engage with industry via our Experts-in-Residence program that was funded by the Australian Government and the Peel Development Commission. Four national and international experts mentored six WA agrifood businesses on their development journey through the X-Protein Lab. Working through relevant Federal and State Government programs, the Shire is exploring opportunities to scale the success from this program.

FIPWA is in the Nambeelup Industrial Area District, the structure plan for which was endorsed by the Western Australian Planning Commission in 2016 to provide for the coordinated development of this significant new industrial estate. The first stage of the Industrial area, known as the Peel Business Park, has subsequently been subdivided and is being progressively developed. The plan covers around 1,000Ha of land which is in multiple ownership. The Shire has worked in collaboration with the Nambeelup Industry Landowner Group to progress an equitable cost-sharing arrangement to ensure the provision of shared infrastructure is progressively provided to service the developing estate, including major roads and drainage systems.



Costing \$21.75M, the Food Innovation Precinct Western Australia will bring a billion-dollar boost to Western Australia over the next five years



Redevelopment of the Exchange Hotel

In 2020, soon after the COVID-19 pandemic, Council resolved to re-develop the Exchange Hotel and seek an experienced operator for its day-to-day operations. In October 2021, Council was successful in receiving \$2.335 million from the Australian Government through the Building Better Regions Fund towards the reactivation of the Exchange Hotel.

It is estimated that the delivery of this catalytic project will achieve a new total economic output of \$11.54 million per annum (being \$57.7 million over five years), create 48 FTE jobs and attract 37,850 new visitors to the Murray Region. It is also anticipated that the hospitality venue's operations will support a number of local producers.

It was in December 1865 that Dr Thomas Bedingfeld purchased the land to build a property that is today a core part of the Exchange Hotel

The project team has been working through the schematic-design and detailed-design phases with the construction tender anticipated to be advertised in November 2022 with works to commence early-2023 with completion anticipated late-2023.

At the end of the financial year, Council was undertaking the process of identifying a suitable and experienced operator to activate the Exchange Hotel.



Tourism

Dwellingup continued to find success with the Dwellingup Trails and Visitor Centre (DTVC) winning gold for Visitor Information Services at the Perth Airport Tourism Awards in November 2021. This award launched Dwellingup onto a national stage as a finalist in the same category at the prestigious Australian Tourism Awards.

The DTVC officially opened in September 2020 and saw an immediate increase in visitation with an increase of 245% in its first year of operations. The centre launched with an effective branding and marketing campaign, on-target precinct features tailored to the trail user and adventurer, a state-of-the-art fit-out, and a welcoming space that offered adventurers the best beginning and end to their trails or adventure experience.

In the 2021-22 financial year the DTVC saw a further increase of 5% visitation with close to 69,000 visitors and an impressive \$130,000 in retail sales (a 41% increase from 2020-21 FY).

Work continued on the 'destination' communications and marketing activities for Dwellingup, Pinjarra, the Murray River and surrounding areas. Content development and curation is key, as is ensuring high-quality images and video footage. This led to the successful development of the Murray Destination book (launched in May 2022) with various photoshoots conducted over the year. These images have been key in strengthening relationships with external stakeholders to ensure the Murray Region is promoted at a State and Regional level with regional tourism organisations Destination Perth and Tourism WA. Collaborative work with Destination Perth included a highly successful 'Instameet' and various other aligned promotions yielding higher-than-expected results. Dwellingup and Pinjarra websites and social media accounts have all seen a steady increase in traffic since the

onboarding of the Destination Marketing Officer in September 2021.

The Shire of Murray engaged the services of Hamish Fell Consulting to conduct capability building with local businesses by assisting and empowering the tourism sector to further move online. This led to the launch of the Destination Murray website reservation booking system.

Capability building has been conducted with 10 selected businesses alongside the development of the booking aggregator system that will enable on-line bookable products with a focus on accommodation, tours and experiences. The first product to go live on the booking system was Herron Point in January 2022 and it is expected that the full system will be live by December 2022.

The Dwellingup Adventure Trails Project is nearing completion with the sealing of 9.5 kilometres of the scenic drive through the Lane Poole reserve. This has improved access to camping grounds and Murray Valley mountain bike, canoe and walking trails.

20 kilometres of new mountain bike trails in and around the Dwellingup town site are nearing completion providing quality, purpose-built trails to cater for a range of mountain bike riders from learners to intermediate through some of the best Jarrah forest in the south west of WA.

Construction of a 150-metre suspension bridge over the Murray River in the Lane Poole Reserve is underway and will provide exciting views of the river 'in force' with connections to parking and the renowned Murray Valley Mountain bike trails.

Both the existing Marinup and Turner Hill mountain bike trails have been refurbished and upgraded to further enhance the offerings of trails around Dwellingup



Edenvale Heritage Precinct Place and Activation Plan

In 2021, Councillors endorsed the Edenvale Heritage Precinct Place and Activation Plan 2021-2031. The Plan communicates a collective vision for the Precinct which is securing its future as a thriving arts and cultural hub.

The Shire began work on the development of a strong brand and digital presence to promote the precinct and its activities in the coming years, and to begin the creation of a well-presented, documented and recorded history of the precinct.

The plan also recommends regular, one-off and pop-up events, creative and cultural workshops, heritage, art and cultural exhibitions and an artist in residency program.

Practically we will also improve the gardens, fencing, fixed and moveable furniture, toilets, pathways, shaded areas, signage and the Precinct's connection with other town centre attractions.

Edenvale Homestead was built in 1888 and after 130 years it is still an award-winning heritage-listed home of national significance



Environment, Character and Heritage

In 2031 Murray will be effective stewards of our environment, history, heritage, natural landscape and rural character.



Highlights

Protect and Enhance Natural Areas and Biodiversity

Progress the Pinjarra Railway Heritage Precinct Master Plan and the Pinjarra to Dwellingup Rail Link Project

Responsibly Manage Water, Waste, and Energy Use

Lead the Dwellingup Futures Group

Water and Energy



Protect and Enhance Natural Areas and Biodiversity

Environmental protection has been an increasing priority for the community and Council in recent years, and the Shire has been progressing a Coastal Hazard Risk Management and Adaptation Planning (CHRMAP) strategy to understand the impacts of climate change.

The study area includes the eastern shoreline of the Peel-Harvey estuary and the tidally influenced sections of the Murray and Serpentine Rivers. The CHRMAP examines the processes of erosion and inundation within the study area to understand coastal hazard risk affecting the shoreline areas today and the forecast impacts over the next 100 years to 2120 associated with projected climate change and sea level rise. The project has been overseen by a Community Consultation Group and Project Steering Group to ensure technical and community input and has included a range of engagement opportunities for the community to participate in the study during its preparation. It is anticipated that the draft CHRMAP will be advertised for community feedback in late 2022, with the final document set to recommend a range of planning framework changes and required foreshore protection works, as well as further necessary detailed studies and on-going shoreline monitoring.



We also supported the *Healthy Habitats Program*, working with the Peel Harvey Catchment Council to prepare and implement a Reserve Management Plan, and promoted biosecurity programs across the shire.

We concluded the initial two stages of work improvement to riverbanks for island residents, and worked with the community and funding agencies to progressively protect and enhance those areas most under threat. A tree preservation framework was also prepared.

The Shire, in collaboration with the Peel Harvey Catchment Council, has finalised the Pinjarra Bush Tucker Trail at the Pinjarra foreshore, co-funded several events, and undertaken various rehabilitation and weed management projects. Projects have also been undertaken in consultation with Serpentine Jarrahdale Landcare, most recently Black Cockatoo Workshops and World Environment Day events. Further rehabilitation and weed management works have been undertaken at George Brook Reserve, Murray River Delta Islands as well as reserves at Coolup, North Pinjarra and North Dandalup. Further rehabilitation works have been planned for Dwellingup and the Murray Delta Islands.

Initial stages of a three-year riverbank restoration demonstration project were carried out during the year with funding provided through the State NRM Community Stewardship Grants Program. The program involves a series of restoration works in strategic locations with both soft- and hard-engineered options which will help stabilise riverbanks and reduce the impact of erosion. The program will help to build capacity in the community to assist with the progressive protection and enhancement of riverbanks. Initial work has been undertaken at the Murray Delta Islands, Rivergum Esplanade and at Willow Gardens.



*The Shire is home
to more than 43
kilometres of
waterways and
canals*

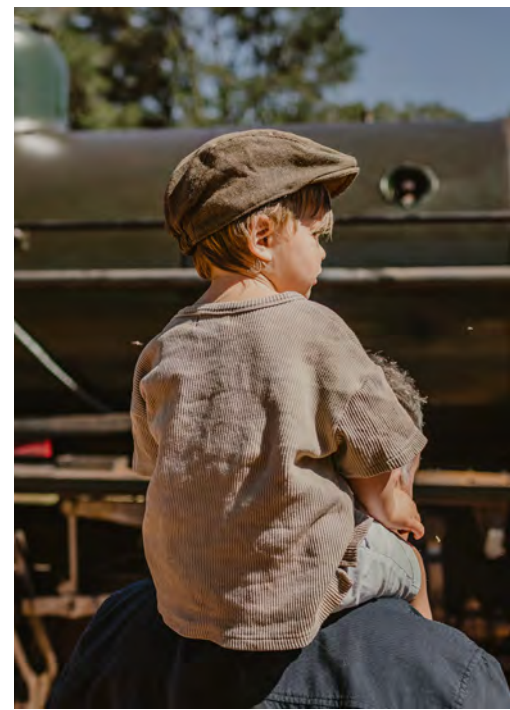


Pinjarra Heritage Railway Precinct Master Plan and Conservation Plan, and Pinjarra to Dwellingup Rail Link Project

The Shire continued to work with the project Working Group to progress the draft Master Plan which was endorsed by Council in early 2022. The plan has established a shared vision encompassing a railway heritage museum / visitor centre, café, rail-themed playground and adaptive re-use of heritage barracks and historic railway carriages for future short-stay accommodation that collectively will revitalise the Precinct into a significant community and regional visitor destination.

The contribution of the community-based Working Group in informing the plan was invaluable, involving dedicated participants representing a range of stakeholders including Hotham Valley Railway, Murray Districts Historical Society, Pinjarra Men's Shed, Pinjarra Community Garden, Pinjarra Lions Club along with community representatives with a keen background and interest in the Precinct.

A revised Conservation Plan for the Heritage Railway Precinct was also prepared to replace the previous 1998 Plan. The Conservation Plan covers the overall precinct including the remaining buildings



and railway yards. It contains recommendations, which focus on the conservation and enhancement of the place and form part of a range of considerations, that will be applicable to its future management and ongoing use. The recommendations of the Conservation Plan need to be balanced with other requirements, including adaptation for new uses, upgrade of facilities and disability access to ensure suitability for its intended purpose. Maintenance requirements that recognise the need to replace material from time to time is a matter also considered in the plan. The draft Conservation Plan will be reviewed by the Railway Precinct Working Group before being considered for adoption by the Council in late 2022.

One of the many important outcomes and actions that have come from this work is the *Pinjarra – Dwellingup Rail Link Project* that has the potential to catalyse Murray as a visitor destination through re-establishment of a heritage rail line connecting both towns. Over the last 12 months the Shire has engaged with key State agencies and commercial entities including Alcoa and Arc Infrastructure to progress investigations into this significant and transformational regional project, which is estimated to be a more than \$20 million project. Detailed investigations continue with a finalised business case anticipated in early 2023.

The timeframe for completing the draft Rail Precinct Master Plan and associated business case for community feedback is dependent on Main Roads WA finalising detailed design work for the upgraded intersection of South-West Highway, Pinjarra-Williams and Paterson Roads. This major town centre intersection forms part of the broader Pinjarra Deviation project. As the future intersection may have an impact on the Railway Heritage Precinct, advertising of the master plan has been deferred until there is a greater level of certainty in relation to MRWA's requirements.

In the meantime, the Shire continues to work with key stakeholders and the Working Group to progress short-term priorities and actions including protection works for existing heritage assets on site, pursuing detailed investigations into the Rail Link project and curating a collection of historic photos, video footage and stories that celebrate and share the importance of the Precinct to the region and community.

Trains first stopped in Pinjarra in 1893. 130 years later plans are afoot to breathe new life into the railway in the region



Lead the Dwellingup Futures group

The Dwellingup Futures Road Map is a strategic plan for Dwellingup that outlines an aligned, sustainable, realistic and aspirational vision for Dwellingup. This is required to inform decision-making during a period of growth where the opportunities and threats resulting from the combination of mining, construction, agriculture, forestry and tourism activities need to be managed in a coordinated and targeted manner.

The project was coordinated by the Shire, in conjunction with the Peel Development Commission and a broader Dwellingup Stakeholder Advisory Group.

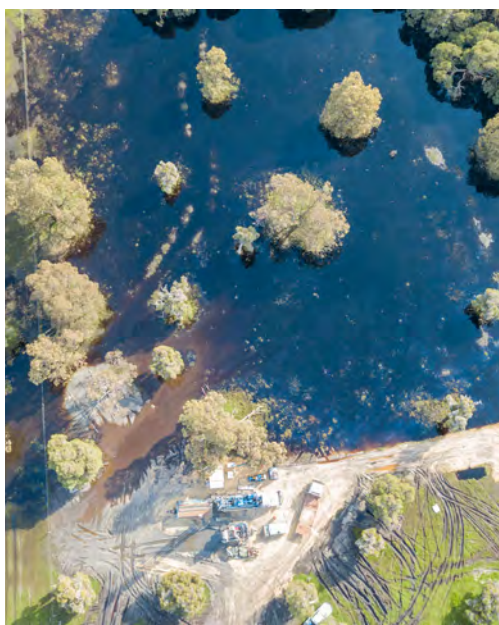
In August 2021, the draft Road Map reports were presented to the community and released for public comment. The final Dwellingup Futures Road Map was endorsed by Council at the October 2021 Council Meeting. The Member for Murray-Wellington and Chairman of the Western Australian Planning Commission were subsequently briefed on the finalised Road Map and a copy was forwarded to the Peel Development Commission for presentation to the Minister for Regional Development.

The final Road Map presents a shared vision as well as goals, strategic priorities and key success indicators which aim to achieve the desired growth of Dwellingup by 2036. New and existing opportunities for industry and jobs and methods of co-existence between different sectors, industries and land uses, have been identified for the betterment of the town, region and state.

An Implementation Advisory Committee comprising representatives of relevant government agencies, key stakeholder groups and the community has been established to oversee priority projects and the action plan deliverables.

The Shire has also undertaken the review of the 2012 Dwellingup Structure Plan which was a key early deliverable of the Dwellingup Futures Road Map. The Structure Plan will inform strategic planning efforts and guide land use and development of the area over the next 10-15 years. The plan is intended as a spatial representation of the community's vision for Dwellingup. It provides a framework to build upon the unique aspects of the town, enabling the growth of the town to ensure a self-sustaining community and diversified economic base in a manner that maintains and enhances the charm and unique character of Greater Dwellingup. Specialist consultants have been appointed by the Shire to prepare the Structure Plan and undertake technical studies into infrastructure servicing and a detailed bushfire management plan. The draft Structure Plan is expected to be considered by the Dwellingup Stakeholder Advisory Group early in the new financial year before being presented to the Western Australian Planning Commission for review prior to wide-spread community consultation.





Water and energy



The Shire was again recognised by the Water Corporation as a Gold Waterwise Council for its efforts in sustainable water management and demonstrating its commitment toward building a waterwise community. Key waterwise initiatives this year included the adoption of waterwise verge guidelines, waterwise community workshops, the creation of a demonstration waterwise garden at the Pinjarra Library, continuation of the waterwise verge program, planning for a waterwise verge at the Shire Operations Centre, and an audit of the water use at the Dwellingup Trails and Visitor Centre.

As part of the Shire's *Cities Power Partnership Program*, a second stage of photovoltaic cells was installed at the Shire Administration Offices to supplement the first stage installed in 2015. The new system now brings the total power generated through solar to around 50% of needs, saving around 45 tonnes of greenhouse gases.

The Shire of Murray is one of just 26 Gold Waterwise Councils in Western Australia



Connected and Accessible

In 2031 Murray will have enhanced our transport linkages and opportunities to share information using a variety of travel and technology options.



Highlights

Progress the Heavy Haulage Deviation Around Pinjarra

Improve the Amenity and Functionality of our Street Network and Town Entrances

Bridges and Paths



Progress the Heavy Haulage Deviation Around Pinjarra

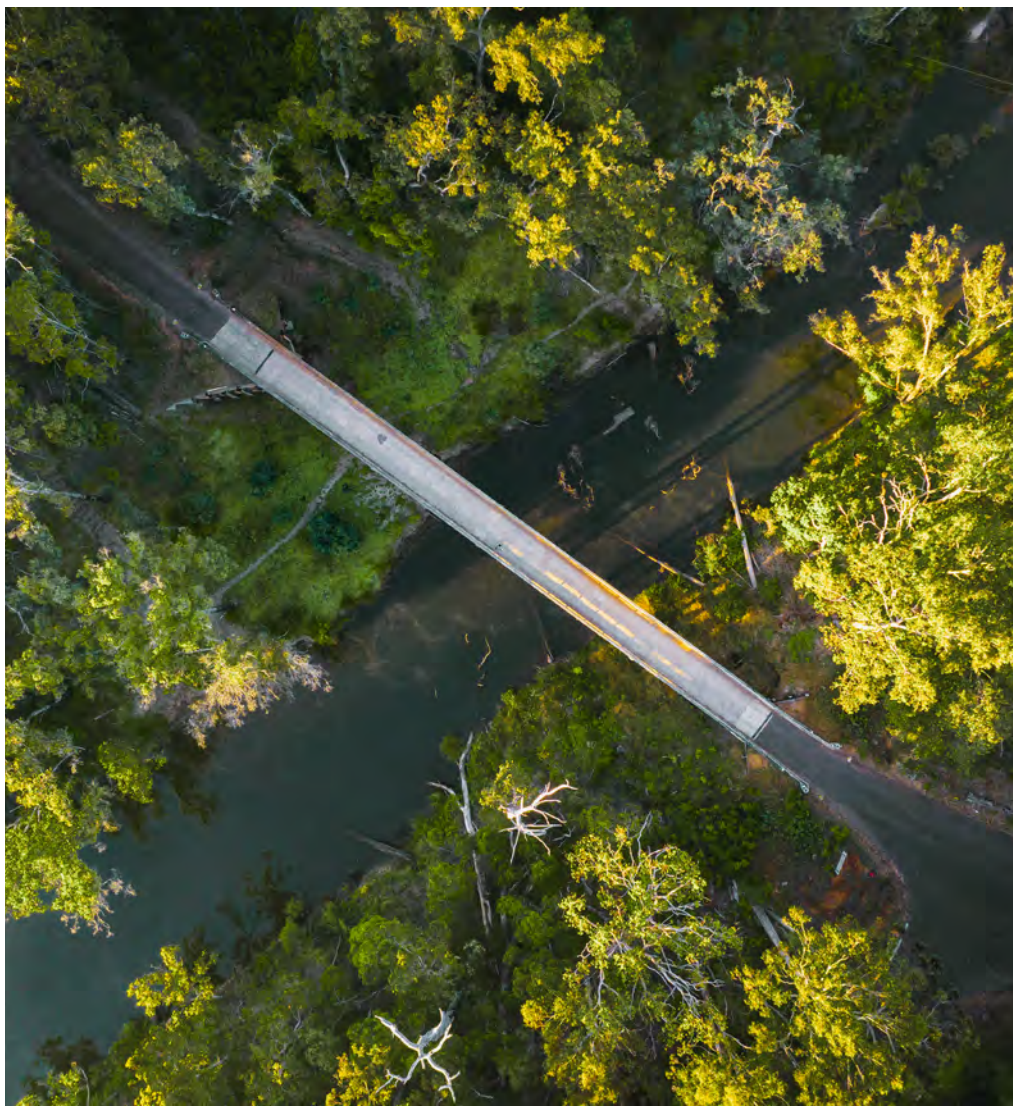
The Shire of Murray continued to advocate (through the Regional Development Authority) funding for both Stage 1 and Stage 2 of the Pinjarra Heavy Haulage Deviation. In July 2022, the full funding of that project was committed. This announcement, along with the progression of the design and implementation for the downgrade of George Street and Pinjarra Road opens the door to additional strategic planning in Pinjarra, and traffic consultants have been engaged to look at future traffic modelling for the town area. Once complete the modelling will inform options for traffic management to align to a pedestrian-focused town centre.



Improve the Amenity and Functionality of our Street Network and Town Entrances

As we do each year, the Shire has been working on a variety of road-related projects including road works at Lakes Road and Del Park Road in Dwellingup, Gull Road in Nambeelup, and various re-seals of the sealed road network and resheeting on unsealed roads.

There is an ongoing program to manage roadside vegetation. This incorporates the management and removal of vegetation to add value to the environment while also managing road safety. Preparations were also made to develop concept landscape designs for Pinjarra Road which will be delivered in the next financial year.



Bridges and Paths

In conjunction with Main Roads Western Australia the replacement of the North Yunderup Bridge has been completed. This type of work is a coordinated effort between the Shire of Murray and Main Roads to align the necessary funding through the Federal Government to achieve these ongoing improvements. The Shire also continues to undertake all necessary routine and specific maintenance of bridge structures overseen by the Main Roads bridge team.

A new path has been built in Murray Street, Coolup to improve accessibility for the local community across the upgraded rail crossing and to the Community Hall and Equestrian Precinct. Various renewals/ path section replacements have been coordinated. This follows ongoing inspections of the path network to identify path sections that warrant replacement.

The Shire has also progressed its efforts to source and secure new road-building material sites for future infrastructure management. Tenders were called and a licence agreement is being prepared.

*The Shire of Murray
has more than 100
kilometres of paths*



Capable and Accountable

In 2031 Murray will have further developed strong leadership through good governance, effective communication and ensuring value for money.



Highlights

**Maintain
Long-term
Financial
Sustainability**

**Strong
Governance**

**Skilled
Workforce**



Maintain Long-term Financial Sustainability

Council adopted the 2021/22 – 2030/31 Long-Term Financial Plan at the 26 August 2021 Ordinary Council Meeting. The 10-year plan was based on historical and projected growth, as well as the strategies identified in the Strategic Community Plan and Corporate Business Plan and informed the development of the annual budget.

The following assumptions and key items were included within the Plan:

- CPI forecasts at an average of 2.5% in the medium term, applied across relevant expenditure and income categories
- 2.1% increase in employee expenses for the 2021-2022 financial year
- 1.49% rate increase in 2021-2022, providing ongoing relief to the community during the COVID-19 pandemic. Rates were indexed to gradually increase over the following nine-year period.

The Plan also included major capital works schedules, capacity of financial reserves and local government performance measures. The Plan demonstrated the propensity to maintain a sound financial position in the long term with prudent financial planning, monitoring of rating capacity and careful assessment of priorities.

The Plan is reviewed on an annual basis to accommodate changes in economic forecasts, strategies, community aspirations and organisational requirements. It is a live document, that assists in predicting the future capacity of the Shire to accommodate the delivery of infrastructure and service levels.

Council adopted the 2021-22 budget at the 26 August 2021 Ordinary Council Meeting. Once again, affordability and continuation of service delivery especially in the time of COVID-19, were key considerations.

The budget included an overall rating increase of 1.49% and a differential rate in the dollar for residential and commercial properties, with no increase to waste charges or Shire-managed fees and charges. The budget aimed to alleviate pressure on ratepayers impacted by COVID-19, whilst continuing to lay the foundations that would ensure quality of life for residents, a thriving business sector and a protected and enhanced natural environment.





Strong Governance

The 2021-2025 Corporate Business Plan was adopted by Council at the 24 June 2021 Ordinary Council Meeting. The revised plan involved an assessment of the achievements and progress made in relation to the Murray 2030 Strategic Community Plan and a review, reprioritisation and planning for the Shire's operations and projects over the coming four-year period.

The Shire continues to provide ongoing professional development for councillors and a monthly training schedule is provided to councillors.

Resource sharing with the Shire of Waroona has reverted back to the original areas of Ranger Services, Environmental Health and Information Technology.



Skilled Workforce

As at 30 June 2022 the Shire has 180 staff in total, made up of 104 full-time staff, 43 part-time staff and 33 casual staff. This number represents 39% male staff and 61% female staff.

The Shire's age demographic shows a large proportion of staff over the 51+ age group. This provides challenges for workforce planning in the future, particularly as this age group represents 46% of the workforce heading towards retirement age, with 26% of this group working at the Operations Centre. These figures highlight the need for effective and structured succession planning, and therefore a Succession Planning Program, Transition to Retirement Program and Youth Employment Program were developed.

20% of staff have been employed for less than one year while 37% of staff have been employed with the Shire of Murray between 1-5 years. These percentages show that recruitment has been high for the past five years. The remaining 43% of staff have been employed for six or more years.

Salary Band	Number of Employees
130,000-139,000	
140,000-149,000	4
150,000- 159,000	1
160,000-169,000	1
170,000-179,000	0
Total	6

More than 40% of all Shire of Murray staff have been with the organisation for more than 6 years

CEO's remuneration \$286,842 which includes superannuation, vehicle usage, training and other employee on-costs and overheads.



Awards and Accreditations

The Shire is proud to be recognised for achievements in various fields and acknowledges the benefits these projects bring to the Murray community. In the 2021-2022 financial year we were recognised, or announced as being acknowledged in a diverse suite of awards



Winner

Perth Airport WA Tourism Awards, Gold award for Visitor Information Services 2021

Dwellingup



Finalist

Economic Development Australia 2021

Shire of Murray, Strategic Thinking



Finalist

Quality Tourism Australia, Australia Tourism Town Awards 2021

Dwellingup



Finalist

GWN7 Top Small Tourism Town 2022

Dwellingup



Gold

Waterwise Council 2021





Record Keeping

The Records Department ensured accurate and efficient capturing of 'records' into the Shire's electronic document management systems, and compliance with the State Records Act 2000 and the Shire's Record Keeping Plan. The Record Keeping Plan was approved by State Records on 22 March 2019 and is scheduled to be reviewed and submitted by 22 March 2024.

The Shire of Murray's record keeping management systems comprise record system HP Content Manager (previously known as TRIM) and the corporate business system (Open Office).

Disposal or Deletion of Records

Under the State Records Act 2000, all records created, received and maintained by the Shire of Murray must be disposed of in accordance with the General Disposal Authority for Local Government Records.

The Disposal Authority defines the minimum periods of time that different classes of records must be kept (retention periods) and provides guidelines for destruction of records after they have met the retention requirements of the schedule. Disposal of records occurs annually in accordance with the State Records Act 2000.

Training

Attendance at a record-keeping induction session is compulsory for all staff who will create, collect and use records during their employment at the Shire of Murray.

Audits

Regular audits were carried out to monitor the location of files and the length of time the files were removed from the Records office. All documents entered into the Shire of Murray's records system are audited by qualified Record Management Officers to ensure the accuracy.

Reports

Reports were generated out on a daily, weekly and monthly basis to ensure correspondence was handled efficiently and promptly.

Freedom of Information

In accordance with the Freedom of Information Act 1992 a total of three Freedom of Information applications were processed during the year.

The Shire's Freedom of Information Statement is available on the Shire's website www.murray.wa.gov.au

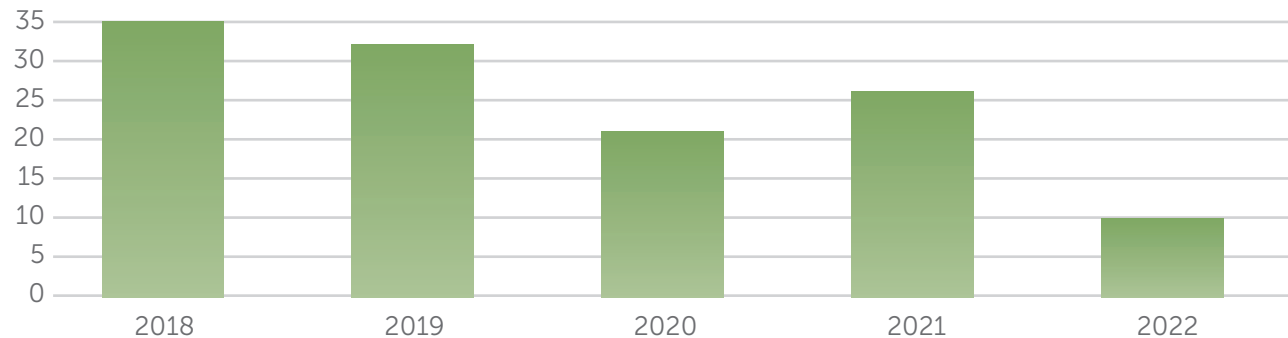


Workplace Health and Safety

The Shire has seen a significant reduction in accidents and incidents over the last 5 years which can be attributed to the Shire's strong commitment to workplace health and safety (WHS). In 2018 the Shire recorded a total of 35 incidents in the calendar year. In 2022 we have recorded a total of just 10 incidents in the calendar year.

Continual improvement is achieved through communication and consultation of hazard and risk identification, evaluation and improvement of processes, and keeping up to date with training requirements, in accordance with the Work Health and Safety Act 2020 and Work Health and Safety Regulations 2022.

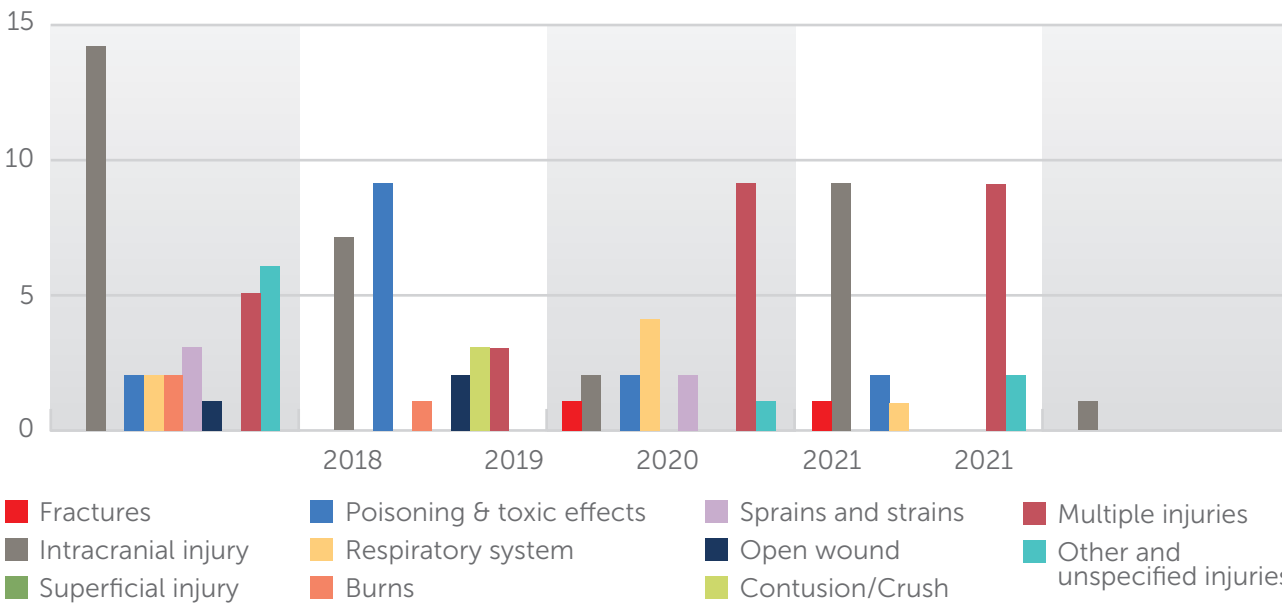
Incidents in the Last Five Years



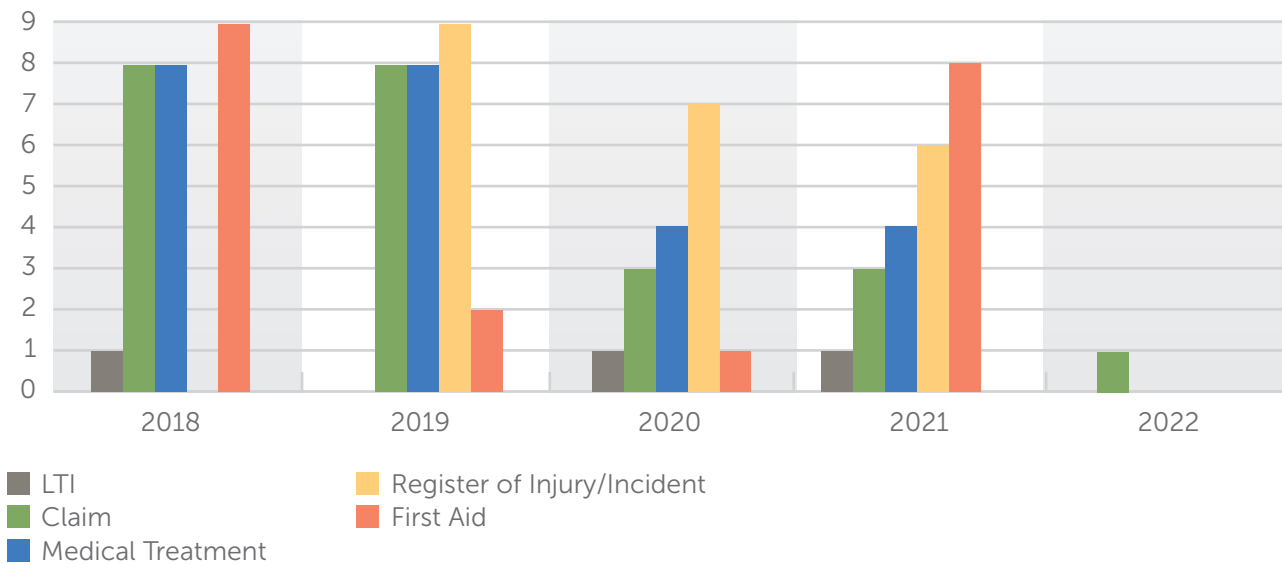


In 2018 the Shire recorded a total of 35 incidents in the calendar year. In 2022 we have recorded a total of just 10 incidents.

Nature of Injuries - Last Five Years



Severity of Injuries - Last Five Years



Major Grant Funding

Department of Fire and Emergency Services: **\$445,289**

- Bushfire risk management planning
- Murray State Emergency Services
- Bushfire Brigades
- Volunteer Bushfire Brigades
- Murray State Emergency Services
- Community Emergency Services Coordinator

Government of WA: **\$2,440,438**

- General purpose and road grants

Healthway: **\$11,880**

- Pinjarra Festival

Department of Primary Industries and Regional Development: **\$593,800**

- Ravenswood canoe launch facility
- North Dandalup Community Hall upgrades
- Nambeelup managed aquifer recharge
- Riverbank restoration and rehabilitation community engagement
- Ravenswood community centre

Department of Infrastructure, Transport, Regional Development and Communications: **\$17,717,866**

- Food Innovation Precinct Western Australia - Mereny Bidi Boodja
- Roads to Recovery
- McLarty South Pavilion
- James Street Pedestrian Bridge

Water Corporation: **\$20,000**

- Nambeelup managed aquifer recharge

WA Tourism Commission: **\$30,000**

- Trail Town accommodation needs and feasibility study

Keysbrook Leucoxene Pty: **\$31,441**

- Hopeland Road maintenance

Lotterywest: **\$109,000**

- Pinjarra Festival
- Murray River foreshore

Peel Development
Commission:
\$20,000

- Dwellingup Community Village stage 3
- Food Innovation Precinct Western Australia-Mereny Bidi Boodja

Department of
Industry: **\$2,111,384**

- Trails project

DevelopmentWA:
\$30,000

- Nambeelup managed aquifer recharge

Department
of Biodiversity,
Conservation and
Attraction: **\$350,000**

- Dwellingup Gap Project

Main Roads:
\$1,588,860

- Road infrastructure

Department of
Transport: **\$386,032**

- Batavia Quays jetty design
- North Pinjarra share path
- Wharf Cove jetty development

Alcoa of Australia:
\$377,160

- Community partnership program
- Pinjarra Festival
- Community Christmas Celebration
- Dwellingup Multi-purpose Feasibility Study
- Del Park Road contribution

Western Australian
Cricket Association:
\$27,000

- Lovegrove Sporting Pavilion

Department of
Local Government,
Sport and Cultural
Industries: **\$200,000**

- South Yunderup Sports Pavilion

Department of
Education: **\$53,567**

- Maintenance at Sir Ross McLarty Oval
- Operating costs for MALC

Photography credits:

Josh Cowling: 6-11, 19, 34, 40, 45, 47

Chad Gerber: Front cover, 15, 23-24, 30, 39, 42-43

Sarah Coote: 13, 20, 26, 31-32, 35-36, 37, 44, 48

Visit Dwellingup: 5

Overland Media: 18

Johnathan Trask: 21

Site Visuals: 27-28, 41

Paul Tuttle: 29

@by_Denzil: 30

Redgum Wine Estate: 37

Darling Downs Drilling: 38

Annual Financial Report

2021 - 2022



SHIRE OF MURRAY
FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

Certification of Financial Report	2
Statement of Comprehensive Income by Nature or Type	3
Statement of Financial Position	4
Statement of Changes in Equity	5
Statement of Cash Flows	6
Rate Setting Statement	7
Index of Notes to the Financial Report	8
Independent Auditor's Report	55

The Shire of Murray conducts the operations of a local government with the following community vision:

By 2031, the Shire of Murray will be a place where business thrives, we protect our environment, and all people enjoy an outstanding quality of life.

Principal place of business:
1915 Pinjarra Road
PINJARRA WA 6208

SHIRE OF MURRAY
FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

The attached financial report of the Shire of Murray for the financial year ended 30 June 2022 is based on proper accounts and records to present fairly the financial position of the Shire of Murray at 30 June 2022 and the results of the operations for the financial year then ended in accordance with the Local Government Act 1995 and, to the extent that they are not inconsistent with the Act, the Australian Accounting Standards.

Signed on the 25th day of November 2022



Chief Executive Officer

Dean Unsworth

Name of Chief Executive Officer

SHIRE OF MURRAY
STATEMENT OF COMPREHENSIVE INCOME
BY NATURE OR TYPE
FOR THE YEAR ENDED 30 JUNE 2022

	NOTE	2022 Actual \$	2022 Budget \$	2021 Actual \$
Revenue				
Rates	25(a),2(a)	17,797,724	17,903,061	17,296,533
Operating grants, subsidies and contributions	2(a)	6,650,218	8,583,763	4,330,930
Fees and charges	24(c),2(a)	8,992,670	9,338,345	6,387,047
Interest earnings	2(a)	263,941	355,660	295,637
Other revenue	2(a)	961,017	251,834	1,977,946
		34,665,570	36,432,663	30,288,093
Expenses				
Employee costs		(12,834,895)	(13,080,216)	(12,118,811)
Materials and contracts		(13,071,016)	(16,077,824)	(9,196,986)
Utility charges		(970,552)	(911,466)	(917,913)
Depreciation	10(a)	(6,383,907)	(6,482,590)	(6,147,426)
Finance costs	2(b)	(136,433)	(126,079)	(147,184)
Insurance		(478,686)	(495,582)	(439,641)
Other expenditure	2(b)	(794,023)	(4,081,500)	(1,329,651)
		(34,669,512)	(41,255,257)	(30,297,612)
		(3,942)	(4,822,594)	(9,519)
Capital grants, subsidies and contributions	2(a)	23,653,680	24,358,439	16,756,185
Profit on asset disposals	10(b)	57,064	172,586	59,468
Loss on asset disposals	10(b)	(750,748)	(100,850)	(116,261)
Fair value adjustments to financial assets at fair value through profit or loss		4,996	0	3,232
		22,964,992	24,430,175	16,702,624
Net result for the period	24(b)	22,961,050	19,607,581	16,693,105
Other comprehensive income for the period				
<i>Items that will not be reclassified subsequently to profit or loss</i>				
Changes in asset revaluation surplus	17	8,108,690	0	4,027,046
Total other comprehensive income for the period	17	8,108,690	0	4,027,046
Total comprehensive income for the period		31,069,740	19,607,581	20,720,151

This statement is to be read in conjunction with the accompanying notes.

SHIRE OF MURRAY
STATEMENT OF FINANCIAL POSITION
AS AT 30 JUNE 2022

	NOTE	2022 \$	2021 \$
CURRENT ASSETS			
Cash and cash equivalents	3	29,769,122	28,685,715
Trade and other receivables	5	4,049,047	3,305,162
Other financial assets	4(a)	23,876	44,698
Inventories	6	40,622	207,695
Other assets	7	924,474	1,248,198
TOTAL CURRENT ASSETS		34,807,141	33,491,468
NON-CURRENT ASSETS			
Trade and other receivables	5	704,965	615,664
Other financial assets	4(b)	169,625	188,505
Property, plant and equipment	8	90,970,479	74,074,018
Infrastructure	9	251,809,677	240,369,526
Right-of-use assets	11(a)	383,262	407,372
Intangible assets	12	380,764	436,344
TOTAL NON-CURRENT ASSETS		344,418,772	316,091,429
TOTAL ASSETS		379,225,913	349,582,897
CURRENT LIABILITIES			
Trade and other payables	13	6,413,261	4,381,614
Other liabilities	14	2,542,903	5,626,808
Lease liabilities	11(b)	78,703	72,688
Borrowings	15	387,856	483,493
Employee related provisions	16	2,716,490	2,552,335
TOTAL CURRENT LIABILITIES		12,139,213	13,116,938
NON-CURRENT LIABILITIES			
Other liabilities	14	3,017,579	3,017,579
Lease liabilities	11(b)	236,379	290,951
Borrowings	15	2,776,786	3,164,642
Employee related provisions	16	298,433	305,004
TOTAL NON-CURRENT LIABILITIES		6,329,177	6,778,176
TOTAL LIABILITIES		18,468,390	19,895,114
NET ASSETS		360,757,523	329,687,783
EQUITY			
Retained surplus		144,905,922	122,462,809
Reserve accounts	28	15,267,207	14,749,270
Revaluation surplus	17	200,584,394	192,475,704
TOTAL EQUITY		360,757,523	329,687,783

This statement is to be read in conjunction with the accompanying notes.



SHIRE OF MURRAY
STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 30 JUNE 2022

	NOTE	RETAINED SURPLUS \$	RESERVE ACCOUNTS \$	REVALUATION SURPLUS \$	TOTAL EQUITY \$
Balance as at 1 July 2020		111,659,661	8,859,313	188,448,658	308,967,632
Comprehensive income for the period					
Net result for the period		16,693,105	0	0	16,693,105
Other comprehensive income for the period	17	0	0	4,027,046	4,027,046
Total comprehensive income for the period		16,693,105	0	4,027,046	20,720,151
Transfers from reserves	28	3,938,588	(3,938,588)	0	0
Transfers to reserves	28	(9,828,545)	9,828,545	0	0
Balance as at 30 June 2021		122,462,809	14,749,270	192,475,704	329,687,783
Comprehensive income for the period					
Net result for the period		22,961,050	0	0	22,961,050
Other comprehensive income for the period	17	0	0	8,108,690	8,108,690
Total comprehensive income for the period		22,961,050	0	8,108,690	31,069,740
Transfers from reserves	28	4,864,304	(4,864,304)	0	0
Transfers to reserves	28	(5,382,241)	5,382,241	0	0
Balance as at 30 June 2022		144,905,922	15,267,207	200,584,394	360,757,523

This statement is to be read in conjunction with the accompanying notes.

SHIRE OF MURRAY
STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 30 JUNE 2022

	NOTE	2022 Actual \$	2022 Budget \$	2021 Actual \$
CASH FLOWS FROM OPERATING ACTIVITIES				
Receipts				
Rates		18,072,300	19,003,061	17,349,496
Operating grants, subsidies and contributions		2,335,698	10,524,363	8,659,369
Fees and charges		8,995,433	5,838,345	8,857,112
Interest received		263,941	355,660	295,637
Goods and services tax received		382,446	1,450,913	2,083,914
Other revenue		961,017	251,834	1,977,946
		31,010,835	37,424,176	39,223,474
Payments				
Employee costs		(12,617,286)	(12,804,256)	(12,088,054)
Materials and contracts		(10,856,331)	(17,322,824)	(6,904,072)
Utility charges		(970,552)	(796,466)	(917,913)
Finance costs		(136,433)	(126,079)	(144,446)
Insurance paid		(478,686)	(495,582)	(439,641)
Goods and services tax paid		(739,922)	(1,550,913)	(2,269,871)
Other expenditure		(608,846)	(4,081,500)	(1,325,293)
		(26,408,056)	(37,177,620)	(24,089,290)
Net cash provided by (used in) operating activities	18(b)	4,602,779	246,556	15,134,184
CASH FLOWS FROM INVESTING ACTIVITIES				
Payments for financial assets at amortised cost - self supporting loans		0	0	(120,000)
Payments for purchase of property, plant & equipment	8(a)	(18,397,338)	(24,787,668)	(5,496,712)
Payments for construction of infrastructure	9(a)	(5,759,340)	(8,149,746)	(7,895,938)
Payments for intangible assets	12	0	0	(29,687)
Non-operating grants, subsidies and contributions		20,903,090	18,198,507	7,844,336
Proceeds from financial assets at amortised cost - self supporting loans		44,698	44,698	41,243
Proceeds from sale of property, plant & equipment	10(b)	257,684	654,994	478,412
Net cash provided by (used in) investing activities		(2,951,206)	(14,039,215)	(5,178,346)
CASH FLOWS FROM FINANCING ACTIVITIES				
Repayment of borrowings	27(a)	(483,493)	(483,493)	(529,208)
Payments for principal portion of lease liabilities	27(b)	(84,673)	(83,982)	(76,795)
Proceeds from new borrowings	27(a)	0	300,000	120,000
Net cash provided by (used in) financing activities		(568,166)	(267,475)	(486,003)
Net increase (decrease) in cash held		1,083,407	(14,060,134)	9,469,835
Cash at beginning of year		28,685,715	28,685,582	19,215,880
Cash and cash equivalents at the end of the year	18(a)	29,769,122	14,625,448	28,685,715

This statement is to be read in conjunction with the accompanying notes.

SHIRE OF MURRAY
RATE SETTING STATEMENT
FOR THE YEAR ENDED 30 JUNE 2022

	NOTE	2022 Actual \$	2022 Budget \$	2021 Actual \$
NET CURRENT ASSETS - At start of financial year - surplus/(deficit)	26(c)	6,551,331	6,651,930	5,887,345
OPERATING ACTIVITIES				
Revenue from operating activities (excluding general rate)				
Rates (excluding general rate)	25(b)	197,022	193,924	200,800
Operating grants, subsidies and contributions		6,650,218	8,583,763	4,330,930
Fees and charges		8,992,670	9,338,345	6,387,047
Interest earnings		263,941	355,660	295,637
Other revenue		961,017	251,834	1,977,946
Profit on asset disposals	10(b)	57,064	172,586	59,468
Fair value adjustments to financial assets at fair value through profit or loss		4,996	0	3,232
		17,126,928	18,896,112	13,255,060
Expenditure from operating activities				
Employee costs		(12,834,895)	(13,080,216)	(12,118,811)
Materials and contracts		(13,071,016)	(16,077,824)	(9,196,986)
Utility charges		(970,552)	(911,466)	(917,913)
Depreciation		(6,383,907)	(6,482,590)	(6,147,426)
Finance costs		(136,433)	(126,079)	(147,184)
Insurance		(478,686)	(495,582)	(439,641)
Other expenditure		(794,023)	(4,081,500)	(1,329,651)
Loss on asset disposals	10(b)	(750,748)	(100,850)	(116,261)
		(35,420,260)	(41,356,107)	(30,413,873)
Non-cash amounts excluded from operating activities	26(a)	7,159,137	6,636,814	9,967,689
Amount attributable to operating activities		(11,134,195)	(15,823,181)	(7,191,124)
INVESTING ACTIVITIES				
Non-operating grants, subsidies and contributions		23,653,680	24,358,439	16,756,185
Proceeds from disposal of assets	10(b)	257,684	654,994	478,412
Proceeds from financial assets at amortised cost - self supporting loans	27(a)	44,698	44,698	41,243
Payments for financial assets at amortised cost - self supporting loans		0	0	(120,000)
Purchase of property, plant and equipment	8(a)	(18,791,596)	(24,787,668)	(5,998,294)
Purchase and construction of infrastructure	9(a)	(8,655,795)	(8,149,746)	(13,992,522)
Payments for intangible assets	12	0	0	(29,687)
		(3,491,329)	(7,879,283)	(2,864,663)
Amount attributable to investing activities		(3,491,329)	(7,879,283)	(2,864,663)
FINANCING ACTIVITIES				
Repayment of borrowings	27(a)	(483,493)	(483,493)	(529,208)
Proceeds from borrowings	27(a)	0	300,000	120,000
Payments for principal portion of lease liabilities	27(b)	(84,673)	(83,982)	(76,795)
Transfers to reserves (restricted assets)	28	(5,382,241)	(5,630,108)	(9,828,545)
Transfers from reserves (restricted assets)	28	4,864,304	6,654,173	3,938,588
Amount attributable to financing activities		(1,086,103)	756,590	(6,375,960)
Surplus/(deficit) before imposition of general rates		(9,160,296)	(16,293,944)	(10,544,402)
Total amount raised from general rates	25(a)	17,600,702	17,709,137	17,095,733
Surplus/(deficit) after imposition of general rates	26(c)	8,440,406	1,415,193	6,551,331

This statement is to be read in conjunction with the accompanying notes.

SHIRE OF MURRAY
FOR THE YEAR ENDED 30 JUNE 2022
INDEX OF NOTES TO THE FINANCIAL REPORT

Note 1	Basis of Preparation	9
Note 2	Revenue and Expenses	10
Note 3	Cash and Cash Equivalents	12
Note 4	Other Financial Assets	12
Note 5	Trade and Other Receivables	13
Note 6	Inventories	14
Note 7	Other Assets	15
Note 8	Property, Plant and Equipment	16
Note 9	Infrastructure	18
Note 10	Fixed Assets	20
Note 11	Leases	23
Note 12	Intangible Assets	24
Note 13	Trade and Other Payables	25
Note 14	Other Liabilities	26
Note 15	Borrowings	27
Note 16	Employee Related Provisions	28
Note 17	Revaluation Surplus	29
Note 18	Notes to the Statement of Cash Flows	30
Note 19	Contingent Liabilities	31
Note 20	Capital Commitments	32
Note 21	Related Party Transactions	33
Note 22	Financial Risk Management	36
Note 23	Other Significant Accounting Policies	40
Note 24	Function and Activity	41

Information required by legislation

Note 25	Rating Information	44
Note 26	Rate Setting Statement Information	48
Note 27	Borrowing and Lease Liabilities	49
Note 28	Reserve accounts	51
Note 29	Trust Funds	53
Note 30	Major Land Transactions	54

1. BASIS OF PREPARATION

The financial report comprises general purpose financial statements which have been prepared in accordance with the *Local Government Act 1995* and accompanying regulations.

Local Government Act 1995 requirements
Section 6.4(2) of the *Local Government Act 1995* read with the *Local Government (Financial Management) Regulations 1996* prescribe that the financial report be prepared in accordance with the *Local Government Act 1995* and, to the extent that they are not inconsistent with the Act, the Australian Accounting Standards. The Australian Accounting Standards (as they apply to local governments and not-for-profit entities) and Interpretations of the Australian Accounting Standards Board were applied where no inconsistencies exist.

The *Local Government (Financial Management) Regulations 1996* specify that vested land is a right-of-use asset to be measured at cost, and is considered a zero cost concessionary lease. All right-of-use assets under zero cost concessionary leases are measured at zero cost rather than at fair value, except for vested improvements on concessionary land leases such as roads, buildings or other infrastructure which continue to be reported at fair value, as opposed to the vested land which is measured at zero cost. The measurement of vested improvements at fair value is a departure from AASB 16 which would have required the Shire to measure any vested improvements at zero cost.

Accounting policies which have been adopted in the preparation of this financial report have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the financial report has been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

The local government reporting entity
All funds through which the Shire controls resources to carry on its functions have been included in the financial statements forming part of this financial report.

All monies held in the Trust Fund are excluded from the financial statements. A separate statement of those monies appears at Note 29 of the financial report.

Judgements and estimates
The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The balances, transactions and disclosures impacted by accounting estimates are as follows:

- estimated fair value of certain financial assets
- impairment of financial assets
- estimation of fair values of land and buildings, and infrastructure.
- estimation uncertainties made in relation to lease accounting
- estimated useful life of intangible asset

2. REVENUE AND EXPENSES

(a) Revenue

Contracts with customers

Recognition of revenue is dependant on the source of revenue and the associated terms and conditions associated with each source of revenue and recognised as follows:

Revenue Category	Nature of goods and services	When obligations typically satisfied	Payment terms	Returns/Refunds/Warranties	Timing of revenue recognition
Rates	General Rates	Over time	Payment dates adopted by Council during the year	None	When rates notice is issued
Specified area rates	Rates charge for specific defined purpose	Over time	Payment dates adopted by Council during the year	Refund in event monies are unspent	When rates notice is issued
Grant contracts with customers	Community events, minor facilities, research, design, planning evaluation and services	Over time	Fixed terms transfer of funds based on agreed milestones and reporting	Contract obligation if project not complete	Output method based on project milestones and/or completion date matched to performance obligations as inputs are shared
Grants, subsidies or contributions for the construction of non-financial assets	Construction or acquisition of recognisable non-financial assets to be controlled by the local government	Over time	Fixed terms transfer of funds based on agreed milestones and reporting	Contract obligation if project not complete	Output method based on project milestones and/or completion date matched to performance obligations as inputs are shared
Grants with no contract commitments	General appropriations and contributions with no reciprocal commitment	No obligations	Not applicable	Not applicable	When assets are controlled

Fees and Charges

Licences/ Registrations/ Approvals	Building, planning, development and animal management, having the same nature as a licence regardless of naming.	Single point in time	Full payment prior to issue	None	On payment and issue of the licence, registration or approval
Pool inspections	Compliance safety check	Single point in time	Equal proportion based on an equal annual fee	None	After inspection complete based on a 4 year cycle
Other inspections	Regulatory Food, Health and Safety	Single point in time	Full payment prior to inspection	None	Revenue recognised after inspection event occurs
Waste management collections	Kerbside collection service	Over time	Payment on an annual basis in advance	None	Output method based on regular weekly and fortnightly period as proportionate to collection service
Waste management entry fees	Waste treatment, recycling and disposal service at disposal sites	Single point in time	Payment in advance at gate or on normal trading terms if credit provided	None	On entry to facility
Property hire and entry	Use of halls and facilities	Single point in time	In full in advance	Refund if event cancelled within 7 days	On entry or at conclusion of hire
Memberships	Gym and pool membership	Over time	Payment in full in advance	Refund for unused portion on application	Output method Over 12 months matched to access right
Fees and charges for other goods and services	Cemetery services, library fees, reinstatements and private works	Single point in time	Payment in full in advance	None	Output method based on provision of service or completion of works
Sale of stock	Aviation fuel, kiosk and visitor centre stock	Single point in time	In full in advance, on 15 day credit	Refund for faulty goods	Output method based on goods

Other Revenue

Commissions	Commissions on licencing and ticket sales	Over time	Payment in full on sale	None	When assets are controlled
Reimbursements	Insurance claims	Single point in time	Payment in arrears for claimable event	None	When claim is agreed

Consideration from contracts with customers is included in the transaction price.

SHIRE OF MURRAY
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

2. REVENUE AND EXPENSES (Continued)

(a) Revenue (Continued)

Revenue Recognition

Revenue recognised during the year under each basis of recognition by nature or types of goods or services is provided in the table below:

For the year ended 30 June 2022

Nature or type	Contracts with customers	Capital grant/contributions	Statutory Requirements	Other	Total
	\$	\$	\$	\$	\$
Rates	0	0	17,797,724	0	17,797,724
Operating grants, subsidies and contributions	6,650,218	0	0	0	6,650,218
Fees and charges	4,798,454	0	4,194,216	0	8,992,670
Interest earnings	0	0	201,677	62,264	263,941
Other revenue	0	0	0	961,017	961,017
Non-operating grants, subsidies and contributions	0	23,653,680	0	0	23,653,680
Total	11,448,672	23,653,680	22,193,617	1,023,281	58,319,250

For the year ended 30 June 2021

Nature or type	Contracts with customers	Capital grant/contributions	Statutory Requirements	Other	Total
	\$	\$	\$	\$	\$
Rates	0	0	17,296,533	0	17,296,533
Operating grants, subsidies and contributions	4,330,930	0	0	0	4,330,930
Fees and charges	2,046,929	0	4,340,118	0	6,387,047
Interest earnings	0	0	241,247	54,390	295,637
Other revenue	0	0	0	1,977,946	1,977,946
Non-operating grants, subsidies and contributions	0	16,756,185	0	0	16,756,185
Total	6,377,859	16,756,185	21,877,898	2,032,336	47,044,278

(a) Revenue (Continued)

Assets and services acquired below fair value

Note	2022 Actual	2022 Budget	2021 Actual
	\$	\$	\$
Contributed assets	3,290,713	0	6,598,166
	3,290,713	0	6,598,166

Interest earnings

Interest on reserve funds	30,531	33,048	22,674
Rates instalment and penalty interest (refer Note 25(f))	201,677	283,240	241,247
Other interest earnings	31,733	39,372	31,716
	263,941	355,660	295,637

(b) Expenses

Auditors remuneration

- Audit of the Annual Financial Report	24,500	31,500	24,010
- Other services	8,440	5,955	9,222
	32,940	37,455	33,232

Finance costs

Borrowings	27(a)	120,602	120,603	142,292
Other interest expense and accruals		9,740	0	(984)
Lease liabilities	27(b)	6,091	5,476	5,876
		136,433	126,079	147,184

Other expenditure

Impairment losses on receivables from contracts with customers		2,763	0	764
Sundry expenses		791,260	4,081,500	1,328,887
		794,023	4,081,500	1,329,651

SHIRE OF MURRAY
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

3. CASH AND CASH EQUIVALENTS

Cash at bank and on hand
Term deposits
Total cash and cash equivalents

Held as
- Unrestricted cash and cash equivalents
- Restricted cash and cash equivalents

Note	2022	2021
	\$	\$
	29,769,122	26,181,685
	0	2,504,030
18(a)	29,769,122	28,685,715
	14,501,915	13,936,445
18(a)	15,267,207	14,749,270
	29,769,122	28,685,715

SIGNIFICANT ACCOUNTING POLICIES

Cash and cash equivalents

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

Term deposits are presented as cash equivalents if they have a maturity of three months or less from the date of acquisition and are repayable with 24 hours notice with no loss of interest.

Restricted financial assets

Restricted financial asset balances are not available for general use by the local government due to externally imposed restrictions. Restrictions are specified in an agreement, contract or legislation. This applies to reserves, unspent grants, subsidies and contributions and unspent loans that have not been fully expended in the manner specified by the contributor, legislation or loan agreement and for which no liability has been recognised.

Details of restrictions on financial assets can be found at Note 18.

4. OTHER FINANCIAL ASSETS

(a) Current assets

Financial assets at amortised cost

Other financial assets at amortised cost

Self supporting loans receivable

Held as
- Unrestricted other financial assets at amortised cost

(b) Non-current assets

Financial assets at amortised cost
Financial assets at fair value through profit and loss

Financial assets at amortised cost

Self supporting loans receivable

Financial assets at fair value through profit and loss

Units in Local Government House Trust

	2022	2021
	\$	\$
	23,876	44,698
	23,876	44,698
26(c)	23,876	44,698
	23,876	44,698
	23,876	44,698
	23,876	44,698
	72,370	96,246
	97,255	92,259
	169,625	188,505
	72,370	96,246
	72,370	96,246
	97,255	92,259
	97,255	92,259

SIGNIFICANT ACCOUNTING POLICIES

Other financial assets at amortised cost

The Shire classifies financial assets at amortised cost if both of the following criteria are met:

- the asset is held within a business model whose objective is to collect the contractual cashflows, and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.

Fair values of financial assets at amortised cost are not materially different to their carrying amounts, since the interest receivable on those assets is either close to current market rates or the assets are of a short term nature. Non-current financial assets at amortised cost fair values are based on discounted cash flows using a current market rates. They are classified as level 2 fair values in the fair value hierarchy (see Note 23 (i)) due to the observable market rates.

Interest received is presented under cashflows from operating activities in the Statement of Cash Flows where it is earned from financial assets that are held for cash management purposes.

Financial assets at fair value through profit and loss

The Shire classifies the following financial assets at fair value through profit and loss:

- debt investments which do not qualify for measurement at either amortised cost or fair value through other comprehensive income.
- equity investments which the Shire has not elected to recognise fair value gains and losses through other comprehensive income.

Impairment and risk

Information regarding impairment and exposure to risk can be found at Note 22.

SHIRE OF MURRAY
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

5. TRADE AND OTHER RECEIVABLES

Current

Rates receivable
Trade and other receivables
GST receivable
Allowance for credit losses of trade and other receivables

Note	2022	2021
	\$	\$
	2,269,144	2,573,177
	1,134,269	441,064
	649,161	291,685
22(b)	(3,527)	(764)
	4,049,047	3,305,162
	704,965	615,664
	704,965	615,664

Non-current

Pensioner's rates and ESL deferred

SIGNIFICANT ACCOUNTING POLICIES

Trade and other receivables

Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for grants, contributions, reimbursements, and goods sold and services performed in the ordinary course of business.

Trade and other receivables are recognised initially at the amount of consideration that is unconditional, unless they contain significant financing components, when they are recognised at fair value.

Impairment and risk exposure

Information about the impairment of trade receivables and their exposure to credit risk and interest rate risk can be found in Note 22.

Classification and subsequent measurement

Receivables which are generally due for settlement within 30 days except rates receivables which are expected to be collected within 12 months are classified as current assets. All other receivables such as, deferred pensioner rates receivable after the end of the reporting period are classified as non-current assets.

Trade and other receivables are held with the objective to collect the contractual cashflows and therefore the Shire measures them subsequently at amortised cost using the effective interest rate method.

Due to the short term nature of current receivables, their carrying amount is considered to be the same as their fair value. Non-current receivables are indexed to value is considered immaterial.

SHIRE OF MURRAY
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

6. INVENTORIES

Current

Fuel and materials
Land held for resale
Cost of acquisition

2022	2021
\$	\$
40,622	25,281
0	182,414
40,622	207,695

The following movements in inventories occurred during the year:

Balance at beginning of year

Fuel and materials expensed during the year
Land sold
Additions to inventory

Balance at end of year

207,695	933,266
(415,131)	(234,954)
(182,414)	(722,676)
430,472	232,059
40,622	207,695

SIGNIFICANT ACCOUNTING POLICIES

General

Inventories are measured at the lower of cost and net realisable value.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

Land held for resale

Land held for development and resale is valued at the lower of cost and net realisable value. Cost includes the cost of acquisition, development, borrowing costs and holding costs until completion of development.

Land held for resale (Continued)

Borrowing costs and holding charges incurred after development is completed are expensed.

Gains and losses are recognised in profit or loss at the time of signing an unconditional contract of sale if significant risks and rewards, and effective control over the land, are passed onto the buyer at this point.

Land held for resale is classified as current except where it is held as non-current based on the Council's intentions to release for sale.

SHIRE OF MURRAY
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

7. OTHER ASSETS

Other assets - current

Prepayments
Accrued income
Contract assets
Accrued interest on investments

2022	2021
\$	\$
135,203	143,744
64,380	85,014
721,615	1,018,864
3,276	576
924,474	1,248,198

SIGNIFICANT ACCOUNTING POLICIES

Other current assets

Other non-financial assets include prepayments which represent payments in advance of receipt of goods or services or that part of expenditure made in one accounting period covering a term extending beyond that period.

Contract assets

Contract assets primarily relate to the Shire's right to consideration for work completed but not billed at the end of the period.

Impairment of assets associated with contracts with customers are detailed at note 2 (b).

SHIRE OF MURRAY
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

8. PROPERTY, PLANT AND EQUIPMENT

(a) Movements in Balances

Movement in the balances of each class of property, plant and equipment between the beginning and the end of the current financial year.

	Note	Land	Buildings - non- specialised	Buildings - specialised	Total land and buildings owned	Work In Progress - Buildings	Total land and buildings	Furniture and equipment	Plant and equipment	Work in progress - Plant & Equipment	Total property, plant and equipment
		\$	\$	\$			\$	\$	\$	\$	\$
Balance at 1 July 2020		16,347,838	0	43,621,308	59,969,146	271,780	60,240,926	353,745	5,474,571	0	66,069,242
Additions*		0	13,703	465,653	479,356	3,888,233	4,367,589	191,404	1,439,301	0	5,998,294
Disposals		0	0	0	0	0	0	(50,287)	(484,918)	0	(535,205)
Revaluation increments / (decrements) transferred to revaluation surplus		175,162	144,336	3,707,548	4,027,046	0	4,027,046	0	0	0	4,027,046
Depreciation	10(a)	0	(34,039)	(774,219)	(808,258)	0	(808,258)	(65,918)	(611,183)	0	(1,485,359)
Transfers		0	266,000	(266,000)	0	0	0	0	0	0	0
Balance at 30 June 2021		16,523,000	390,000	46,754,290	63,667,290	4,160,013	67,827,303	428,944	5,817,771	0	74,074,018
Comprises:											
Gross balance amount at 30 June 2021		16,523,000	390,000	56,916,305	73,829,305	4,160,013	77,989,318	584,722	7,583,052	0	86,157,092
Accumulated depreciation at 30 June 2021		0	0	(10,162,015)	(10,162,015)	0	(10,162,015)	(155,778)	(1,765,281)	0	(12,083,074)
Balance at 30 June 2021		16,523,000	390,000	46,754,290	63,667,290	4,160,013	67,827,303	428,944	5,817,771	0	74,074,018
Additions*		170,625	2,749	2,044,312	2,217,686	15,371,179	17,588,865	123,005	1,062,554	17,172	18,791,596
Disposals		0	0	(151,962)	(151,962)	0	(151,962)	0	(221,694)	0	(373,656)
Depreciation	10(a)	0	(8,078)	(778,670)	(786,748)	0	(786,748)	(89,512)	(645,219)	0	(1,521,479)
Balance at 30 June 2022		16,693,625	384,671	47,867,970	64,946,266	19,531,192	84,477,458	462,437	6,013,412	17,172	90,970,479
Comprises:											
Gross balance amount at 30 June 2022		16,693,625	392,749	58,727,347	75,813,721	19,531,192	95,344,913	707,727	8,255,913	17,172	104,325,725
Accumulated depreciation at 30 June 2022		0	(8,078)	(10,859,377)	(10,867,455)	0	(10,867,455)	(245,290)	(2,242,501)	0	(13,355,246)
Balance at 30 June 2022		16,693,625	384,671	47,867,970	64,946,266	19,531,192	84,477,458	462,437	6,013,412	17,172	90,970,479

* Asset additions included additions received at substantially less than fair value:

During the year ended 30 June 2021	0	0	0	0	0	0	0	0	501,582	0	501,582
During the year ended 30 June 2022	0	0	0	0	0	0	0	0	394,258	0	394,258

SHIRE OF MURRAY
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

8. PROPERTY, PLANT AND EQUIPMENT (Continued)

(b) Carrying Value Measurements

Asset Class	Fair Value Hierarchy	Valuation Technique	Basis of Valuation	Date of Last Valuation	Inputs Used
(i) Fair Value					
Land and buildings					
Land	2	Market Approach	Independent Valuers	June 2021	Price per hectare
Buildings - non-specialised	2	Market Approach	Independent Valuers	June 2021	Price per square metre
Buildings - specialised	3	Improvements to land valued using cost approach using depreciated replacement cost	Independent Valuers	June 2021	Improvements to land using construction costs (Level 2); current condition, residual values and remaining useful life assessments (Level 3) inputs
(ii) Cost					
Furniture and equipment			Cost		Purchase Cost
Plant and equipment			Cost		Purchase Cost
Work in progress - Plant & Equipment			Cost		Purchase Cost
Work In Progress - Buildings			Cost		Purchase Cost

Following a change to Local Government (Financial Management) Regulation 17A, plant and equipment type assets (being plant and equipment and furniture and equipment) are to be measured under the cost model, rather than at fair value. This change was effective from 1 July 2019 and represented a change in accounting policy. Revaluations carried out previously were not reversed as it was deemed fair value approximated cost at the date of change.

SHIRE OF MURRAY
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

9. INFRASTRUCTURE

(a) Movements in Balances

Movement in the balances of each class of infrastructure between the beginning and the end of the current financial year.

	Note	Infrastructure - roads	Other infrastructure - footpaths	Other infrastructure - drainage	Other infrastructure - bridges	Other infrastructure - other	Work in Progress infrastructure - other	Total Infrastructure
		\$	\$	\$	\$	\$	\$	\$
Balance at 1 July 2020		157,367,772	8,101,780	26,482,784	21,661,776	17,325,675	0	230,939,787
Additions*		4,988,938	581,392	3,596,944	3,950,991	791,292	82,965	13,992,522
Depreciation	10(a)	(2,433,931)	(232,762)	(390,629)	(745,463)	(759,998)	0	(4,562,783)
Balance at 30 June 2021		159,922,779	8,450,410	29,689,099	24,867,304	17,356,969	82,965	240,369,526
Comprises:								
Gross balance at 30 June 2021		197,675,814	12,052,117	42,389,582	52,708,539	25,496,567	82,965	330,405,584
Accumulated depreciation at 30 June 2021		(37,753,035)	(3,601,707)	(12,700,483)	(27,841,235)	(8,139,598)	0	(90,036,058)
Balance at 30 June 2021		159,922,779	8,450,410	29,689,099	24,867,304	17,356,969	82,965	240,369,526
Additions*		4,476,535	616,877	1,314,997	762,153	1,485,233	0	8,655,795
(Disposals)		0	0	0	(577,712)	0	0	(577,712)
Revaluation increments / (decrements) transferred to revaluation surplus		0	2,571,937	0	5,536,753	0	0	8,108,690
Depreciation	10(a)	(2,470,315)	(242,143)	(423,896)	(803,498)	(806,770)	0	(4,746,622)
Transfers		0	0	0	0	82,965	(82,965)	0
Balance at 30 June 2022		161,928,999	11,397,081	30,580,200	29,785,000	18,118,397	0	251,809,677
Comprises:								
Gross balance at 30 June 2022		202,152,349	15,828,167	43,704,579	61,597,500	27,064,765	0	350,347,360
Accumulated depreciation at 30 June 2022		(40,223,350)	(4,431,086)	(13,124,379)	(31,812,500)	(8,946,368)	0	(98,537,683)
Balance at 30 June 2022		161,928,999	11,397,081	30,580,200	29,785,000	18,118,397	0	251,809,677

* Asset additions included additions received at substantially less than fair value:

During the year ended 30 June 2021	2,533,624	320,033	3,242,927	0	0	0	6,096,584
During the year ended 30 June 2022	1,235,019	402,499	1,022,291	0	236,646	0	2,896,455

SHIRE OF MURRAY
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

9. INFRASTRUCTURE (Continued)

(b) Carrying Value Measurements

Asset Class	Fair Value Hierarchy	Valuation Technique	Basis of Valuation	Date of Last Valuation	Inputs Used
(i) Fair Value					
Infrastructure - roads	3	Cost approach using depreciated replacement cost	Management Valuation	June 2020	Construction costs and current condition (Level 3) and remaining useful life assessments (Level 3)
Other infrastructure - footpaths	3	Cost approach using depreciated replacement cost	Management Valuation	June 2022	Construction costs and current condition (Level 3) and remaining useful life assessments (Level 3)
Other infrastructure - drainage	3	Cost approach using depreciated replacement cost	Management Valuation	June 2018	Construction costs and current condition (Level 3) and remaining useful life assessments (Level 3)
Other infrastructure - bridges	3	Cost approach using depreciated replacement cost	Independent Valuer	June 2022	Construction costs and current condition (Level 3) and remaining useful life assessments (Level 3)
Other infrastructure - other	3	Cost approach using depreciated replacement cost	Management Valuation	June 2018	Construction costs and current condition (Level 3) and remaining useful life assessments (Level 3)

Level 3 inputs are based on assumptions with regards to future values and patterns of consumption utilising current information. If the basis of these assumptions were varied, they have the potential to result in a significantly higher or lower fair value measurement.

During the period there were no changes in the valuation techniques used to determine the fair value of infrastructure using level 3 inputs.

SHIRE OF MURRAY
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

10. FIXED ASSETS

(a) Depreciation

	Note	2022 Actual \$	2022 Budget \$	2021 Actual \$
Buildings - non-specialised	8(a)	8,078	0	34,039
Buildings - specialised	8(a)	778,670	808,269	774,219
Furniture and equipment	8(a)	89,512	111,237	65,918
Plant and equipment	8(a)	645,219	608,290	611,183
Infrastructure - roads	9(a)	2,470,315	2,798,928	2,433,931
Other infrastructure - footpaths	9(a)	242,143	232,307	232,762
Other infrastructure - drainage	9(a)	423,896	387,926	390,629
Other infrastructure - bridges	9(a)	803,498	745,463	745,463
Other infrastructure - other	9(a)	806,770	732,613	759,998
Right-of-use assets - furniture and equipment	11(a)	43,235	37,250	29,174
Right-of-use assets - land and buildings	11(a)	7,031	8,306	2,695
Right-of-use assets - plant and equipment	11(a)	9,960	12,001	17,157
		6,328,327	6,482,590	6,097,168
Amortisation				
Intangible assets - Computer Software	12	55,580	0	50,258
		55,580	0	50,258
		6,383,907	6,482,590	6,147,426

Depreciation rates

Typical estimated useful lives for the different asset classes for the current and prior years are included in the table below:

Asset Class	Useful life
Buildings	
Long Life Buildings	84 to 120 years
Medium Life Buildings	56 to 80 years
Short Life Buildings	42 to 60 years
Roof	42 to 60 years
Mechanical	14 to 20 years
Fitout	17 to 25 years
Furniture and Equipment	4 to 40 years
Plant and Equipment	3 to 50 years
Computer Software	3 to 10 years
Sealed Roads	
Formation	not depreciated
Pavement (distributors)	42 to 60 years
Pavement (access)	64 to 80 years
Seal (Bituminous)	17 to 25 years
Seal (Asphalt)	21 to 30 years
Gravel roads	
Formation	not depreciated
Pavement	24 to 30 years
Gravel Sheet	12 years
Formed Roads (unsealed)	
Formation	not depreciated
Footpaths	
Concrete	48 to 60 years
Brick Paved	40 to 50 years
Limestone	15 to 20 years
Sealed	20 to 25 years
Gravel/Timber	15 to 25 years
Stormwater Drainage	
Pits	80 to 100 years
Pipes	50 to 100 years
Bridges	60 to 100 years
Other Infrastructure	10 to 100 years

SHIRE OF MURRAY
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

10. FIXED ASSETS (Continued)

(b) Disposals of assets

	2022 Actual Net Book Value	2022 Actual Sale Proceeds	2022 Actual Profit	2022 Actual Loss	2022 Budget Net Book Value	2022 Budget Sale Proceeds	2022 Budget Profit	2022 Budget Loss	2021 Actual Net Book Value	2021 Actual Sale Proceeds	2021 Actual Profit	2021 Actual Loss
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Land - freehold land	0	0	0	0	181,018	338,604	157,586	0	0	0	0	0
Buildings - specialised	151,962	0	0	(151,962)	0	0	0	0	0	0	0	0
Furniture and equipment	0	0	0	0	0	0	0	0	50,287	5,581	0	(44,706)
Plant and equipment	221,694	257,684	57,064	(21,074)	402,240	316,390	15,000	(100,850)	484,918	472,831	59,468	(71,555)
Other infrastructure - bridges	577,712	0	0	(577,712)								
	951,368	257,684	57,064	(750,748)	583,258	654,994	172,586	(100,850)	535,205	478,412	59,468	(116,261)

The following assets were disposed of during the year.

	2022 Actual Net Book Value	2022 Actual Sale Proceeds	2022 Actual Profit	2022 Actual Loss
	\$	\$	\$	\$
Plant and Equipment				
Governance				
4026MY 2012 Ford PX Ranger Single Cab	10,700	13,182	2,482	0
4044MY 2016 Ford Focus Trend 5dr Hatch 1.5L	8,000	12,045	4,045	0
4012MY 2019 Nissan Qashqai ST-L	18,948	23,864	4,916	0
Law, order, public safety				
1CLW574 2006 Toyota Landcruiser Firetender	32,000	46,364	14,364	0
Community amenities				
4015MY 2020 QF Pajero Sport GLX 2.4L DSL	27,283	40,682	13,399	0
Transport				
4088MY 2011 4-Axle Tipping Dog Trailer	30,780	25,000	0	(5,780)
4034MY 2016 Mitsubishi Triton GLX 4X4 Club Cab	14,100	22,045	7,945	0
MY15572 2012 Bonne Road Sweeper	14,297	4,545	0	(9,752)
MY12733 2015 Volvo L20F Compact Wheel Loader	40,542	35,000	0	(5,542)
4006MY 2018 Honda Civic Vti Sedan	7,980	14,503	6,523	0
Economic services				
4033MY 2020 Mazda2 Q Sedan (Pure)	17,064	20,454	3,390	0
	221,694	257,684	57,064	(21,074)
Other Asset class				
Recreation and culture				
South Yunderup Oval Changerooms	122,818	0	0	(122,818)
Transport				
North Yunderup Traffic Bridge (Old)	577,712	0	0	(577,712)
Economic services				
Herron Point Camping Area Toilets	29,144	0	0	(29,144)
	729,674	0	0	(729,674)
	951,368	257,684	57,064	(750,748)

10. FIXED ASSETS (Continued)

SIGNIFICANT ACCOUNTING POLICIES

Fixed assets

Each class of fixed assets within either property, plant and equipment or infrastructure, is carried at cost or fair value as indicated less, where applicable, any accumulated depreciation and impairment losses.

Initial recognition and measurement for assets held at cost
 Plant and equipment including furniture and equipment is recognised at cost on acquisition in accordance with *Financial Management Regulation 17A*. Where acquired at no cost the asset is initially recognised at fair value. Assets held at cost are depreciated and assessed for indicators of impairment annually.

Initial recognition and measurement between mandatory revaluation dates for assets held at fair value

Assets for which the fair value as at the date of acquisition is under \$5,000 are not recognised as an asset in accordance with *Financial Management Regulation 17A (5)*. These assets are expensed immediately.

Where multiple individual low value assets are purchased together as part of a larger asset or collectively forming a larger asset exceeding the threshold, the individual assets are recognised as one asset and capitalised.

In relation to this initial measurement, cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at zero cost or otherwise significantly less than fair value, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the Shire includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overheads.

Individual assets that are land, buildings and infrastructure acquired between scheduled revaluation dates of the asset class in accordance with the mandatory measurement framework, are recognised at cost and disclosed as being at fair value as management believes cost approximates fair value. They are subject to subsequent revaluation at the next revaluation date in accordance with the mandatory measurement framework.

Revaluation

The fair value of land, buildings and infrastructure is determined at least every five years in accordance with the regulatory framework. This includes buildings and infrastructure items which were pre-existing improvements (i.e. vested improvements) on vested land acquired by the Shire.

At the end of each period the carrying amount for each asset class is reviewed and where appropriate the fair value is updated to reflect current market conditions. This process is considered to be in accordance with *Local Government (Financial Management) Regulation 17A (2)* which requires land, buildings, infrastructure, investment properties and vested improvements to be shown at fair value.

Revaluation (continued)

For property, plant and equipment and infrastructure, increases in the carrying amount arising on revaluation of assets are credited to a revaluation surplus in equity. Decreases that offset previous increases of the same class of asset are recognised against revaluation surplus directly in equity. All other decreases are recognised in profit or loss. Subsequent increases are then recognised in profit or loss to the extent they reverse a net revaluation decrease previously recognised in profit or loss for the same class of asset.

Depreciation

The depreciable amount of all property, plant and equipment and infrastructure, are depreciated on a straight-line basis over the individual asset's useful life from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful life of the improvements.

The assets residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are included in the statement of comprehensive income in the period in which they arise.

Depreciation on revaluation

When an item of property, plant and equipment and infrastructure is revalued, any accumulated depreciation at the date of the revaluation is treated in the following way:

- The gross carrying amount is adjusted in a manner that is consistent with the revaluation of the carrying amount of the asset. For example, the gross carrying amount may be restated by reference to observable market data or it may be restated proportionately to the change in the carrying amount. The accumulated depreciation at the date of the revaluation is adjusted to equal the difference between the gross carrying amount and the carrying amount of the asset after taking into account accumulated impairment losses.

Amortisation

All intangible assets with a finite useful life, are amortised on a straight-line basis over the individual asset's useful life from the time the asset is held ready for use.

The residual value of intangible assets is considered to be zero and the useful life and amortisation method are reviewed at the end of each financial year.

Amortisation is included within depreciation in the Statement of Comprehensive Income and in Note 10(a).

SHIRE OF MURRAY
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

11. LEASES

(a) Right-of-Use Assets

Movement in the balance of each class of right-of-use asset between the beginning and the end of the current financial year.		Right-of-use assets - furniture and equipment	Right-of-use assets - land and buildings	Right-of-use assets - plant and equipment	Right-of-use assets Total
Note		\$	\$	\$	\$
	Balance at 1 July 2020	139,965	92,745	18,785	251,495
	Additions	186,355	0	0	186,355
	Gains/(losses) from sale and leaseback transactions	(568)	15,987	3,610	19,029
	Revaluation (loss) / reversals transferred to profit or loss	0	(1,035)	554	(481)
	Depreciation	(29,174)	(2,695)	(17,157)	(49,026)
	Balance at 30 June 2021	296,578	105,002	5,792	407,372
	Additions	28,228	0	0	28,228
	Gains/(losses) from sale and leaseback transactions	0	0	7,888	7,888
	Reclassification	3,720	0	(3,720)	0
	Depreciation	(43,235)	(7,031)	(9,960)	(60,226)
10(a)	Balance at 30 June 2022	285,291	97,971	0	383,262

The following amounts were recognised in the statement of comprehensive income during the period in respect of leases where the entity is the lessee:

		2022 Actual \$	2021 Actual \$
Depreciation on right-of-use assets	10(a)	(60,226)	(49,026)
Interest expense on lease liabilities	27(b)	(6,091)	(5,876)
Low-value asset lease payments recognised as expense		(169,314)	(190,639)
Total amount recognised in the statement of comprehensive income		(235,631)	(245,541)
Total cash outflow from leases		(90,764)	(82,671)

(b) Lease Liabilities

Current		78,703	72,688
Non-current		236,379	290,951
	27(b)	315,082	363,639

Secured liabilities and assets pledged as security

Lease liabilities are effectively secured, as the rights to the leased assets recognised in the financial statements revert to the lessor in the event of default.

SIGNIFICANT ACCOUNTING POLICIES

Leases

At inception of a contract, the Shire assesses if the contract contains or is a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

At the commencement date, a right-of-use asset is recognised at cost and lease liability at the present value of the lease payments that are not paid at that date. The lease payments are discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the Shire uses its incremental borrowing rate.

All contracts that are classified as short-term leases (i.e. a lease with a term of 12 months or less) and leases of low value assets are recognised as an operating expense on a straight-line basis over the term of the lease.

Details of individual lease liabilities required by regulations are provided at Note 27(b).

Right-of-use assets - valuation measurement

Right-of-use assets are measured at cost. This means that all right-of-use assets (other than vested improvements) under zero cost concessionary leases are measured at zero cost (i.e. not included in the Statement of Financial Position). The exception is vested improvements on concessionary land leases such as roads, buildings or other infrastructure which are reported at fair value.

Refer to Note 10 under revaluation for details on the significant accounting policies applying to vested improvements.

Right-of-use assets - depreciation

Right-of-use assets are depreciated over the lease term or useful life of the underlying asset, whichever is the shorter. Where a lease transfers ownership of the underlying asset, or the cost of the right-of-use asset reflects that the Shire anticipates to exercise a purchase option, the specific asset is amortised over the useful life of the underlying asset.

SHIRE OF MURRAY
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

12. INTANGIBLE ASSETS

	Note	2022 Actual \$	2021 Actual \$
Intangible assets			
Non-current			
Computer Software		539,628	539,628
Less: Accumulated amortisation		(158,864)	(103,284)
		380,764	436,344
Movements in balances of intangible assets during the financial year are shown as follows:			
Balance at 1 July		436,344	456,915
Recognition of computer software		0	29,687
Amortisation of computer software		(55,580)	(50,258)
Balance at 30 June		380,764	436,344
TOTAL INTANGIBLE ASSETS		380,764	436,344

SIGNIFICANT ACCOUNTING POLICIES

Computer software

Costs associated with maintaining software programmes are recognised as an expense as incurred. Development costs that are directly attributable to the design and testing of identifiable and unique software products controlled by the the Shire are recognised as intangible assets where the following criteria are met:

- it is technically feasible to complete the software so that it will be available for use;
- management intends to complete the software and use or sell it;
- there is an ability to use or sell the software.
- it can be demonstrated how the software will generate probable future economic benefits;

Computer software (continued)

- adequate technical, financial and other resources to complete the development and to use or sell the software are available; and
- the expenditure attributable to the software during its development can be reliably measured.

Directly attributable costs that are capitalised as part of the software include employee costs and an appropriate portion of relevant overheads.

Capitalised development costs are recorded as intangible assets and amortised from the point at which the asset is ready for use.

SHIRE OF MURRAY
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

13. TRADE AND OTHER PAYABLES

Current

Sundry creditors
Prepaid rates
Accrued payroll liabilities
ATO liabilities
Bonds and deposits held
Income received in advance
Accrued interest on long term borrowings
Accrued expenditure
Accrued interest on lease liabilities

2022	2021
\$	\$
2,632,195	1,691,383
905,678	845,834
63,031	10,653
32,624	24,977
2,732,560	1,354,734
6,581	1,105
22,575	12,733
15,382	437,457
2,635	2,738
6,413,261	4,381,614

SIGNIFICANT ACCOUNTING POLICIES

Financial liabilities

Financial liabilities are initially recognised at fair value when the Shire becomes a party to the contractual provisions of the instrument.

Non-derivative financial liabilities (excluding financial guarantees) are subsequently measured at amortised cost.

Financial liabilities are derecognised where the related obligations are discharged, cancelled or expired. The difference between the carrying amount of the financial liability extinguished or transferred to another party and the fair value of the consideration paid, including the transfer of non-cash assets or liabilities assumed, is recognised in profit or loss.

Trade and other payables

Trade and other payables represent liabilities for goods and services provided to the Shire prior to the end of the financial year that are unpaid and arise when the Shire becomes obliged to make future payments in respect of the purchase of these goods and services.

The amounts are unsecured, are recognised as a current liability and are usually paid within 30 days of recognition. The carrying amounts of trade and other payables are considered to be the same as their fair values, due to their short-term nature.

Prepaid rates

Prepaid rates are, until the taxable event has occurred (start of the next financial year), refundable at the request of the ratepayer. Rates received in advance are initially recognised as a financial liability. When the taxable event occurs, the financial liability is extinguished and the Shire recognises revenue for the prepaid rates that have not been refunded.

SHIRE OF MURRAY
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

14. OTHER LIABILITIES

Current

Contract liabilities
Capital grant/contributions liabilities

Non-current

Contract liabilities

Reconciliation of changes in contract liabilities

Opening balance
Additions
Revenue from contracts with customers included as a contract liability at the start of the period

Expected satisfaction of contract liabilities

Less than 1 year
1 to 2 years
2 to 3 years
3 to 4 years
4 to 5 years
> 5 years

Reconciliation of changes in capital grant/contribution liabilities

Opening balance
Additions
Revenue from capital grant/contributions held as a liability at the start of the period

Expected satisfaction of capital grant/contribution liabilities

Less than 1 year
1 to 2 years
2 to 3 years
3 to 4 years
4 to 5 years
> 5 years

	2022	2021
	\$	\$
Contract liabilities	365,372	3,989,400
Capital grant/contributions liabilities	2,177,531	1,637,408
	2,542,903	5,626,808
Contract liabilities	3,017,579	3,017,579
	3,017,579	3,017,579
	5,560,482	8,644,387
Opening balance	7,006,979	1,500,000
Additions	366,300	5,762,321
Revenue from contracts with customers included as a contract liability at the start of the period	(3,624,028)	(255,342)
	3,749,251	7,006,979
Less than 1 year	365,372	3,989,400
1 to 2 years	754,395	670,000
2 to 3 years	754,395	670,000
3 to 4 years	754,395	670,000
4 to 5 years	754,394	670,000
> 5 years	0	337,579
	3,382,951	7,006,979
Opening balance	1,637,408	432,926
Additions	1,905,095	1,204,482
Revenue from capital grant/contributions held as a liability at the start of the period	(1,364,972)	0
	2,177,531	1,637,408
Less than 1 year	2,177,531	1,637,408
1 to 2 years	0	0
2 to 3 years	0	0
3 to 4 years	0	0
4 to 5 years	0	0
> 5 years	0	0
	2,177,531	1,637,408

Performance obligations in relation to capital grant/contribution liabilities are satisfied as project milestones are met or completion of construction or acquisition of the asset.

SIGNIFICANT ACCOUNTING POLICIES

Contract liabilities

Contract liabilities represent the Shire's obligation to transfer goods or services to a customer for which the Shire has received consideration from the customer.

Contract liabilities represent obligations which are not yet satisfied. Contract liabilities are recognised as revenue when the performance obligations in the contract are satisfied.

Capital grant/contribution liabilities

Capital grant/contribution liabilities represent the Shire's obligations to construct recognisable non-financial assets to identified specifications to be controlled the Shire which are yet to be satisfied. Capital grant/contribution liabilities are recognised as revenue when the obligations in the contract are satisfied.

Non-current capital grant/contribution liabilities fair values are based on discounted cash flows of expected cashflows to satisfy the obligations using a current borrowing rate. They are classified as level 3 fair values in the fair value hierarchy (see Note 23(ii)) due to the unobservable inputs, including own credit risk.

SHIRE OF MURRAY
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

15. BORROWINGS

	Note	2022			2021		
		Current	Non-current	Total	Current	Non-current	Total
Secured		\$	\$	\$	\$	\$	\$
Loans		387,856	2,776,786	3,164,642	483,493	3,164,642	3,648,135
Total secured borrowings	27(a)	387,856	2,776,786	3,164,642	483,493	3,164,642	3,648,135

The Shire of Murray has complied with the financial covenants of its borrowing facilities during the 2022 and 2021 years.

SIGNIFICANT ACCOUNTING POLICIES

Borrowing costs

Borrowing costs are recognised as an expense when incurred except where they are directly attributable to the acquisition, construction or production of a qualifying asset. Where this is the case, they are capitalised as part of the cost of the particular asset until such time as the asset is substantially ready for its intended use or sale.

Fair values of borrowings are not materially different to their carrying amounts, since the interest payable on those borrowings is either close to current market rates or the borrowings are of a short term nature.

Borrowings fair values are based on discounted cash flows using a current borrowing rate. They are classified as level 3 fair values in the fair value hierarchy (see Note 23(i)) due to the unobservable inputs, including own credit risk.

Risk

Information regarding exposure to risk can be found at Note 22.

Details of individual borrowings required by regulations are provided at Note 27(a).

SHIRE OF MURRAY
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

16. EMPLOYEE RELATED PROVISIONS

Employee Related Provisions

Current provisions

Employee benefit provisions

Annual Leave and Time in Lieu

Long Service Leave

Non-current provisions

Long Service Leave

2022	2021
\$	\$
1,149,128	1,069,291
1,567,362	1,483,044
2,716,490	2,552,335
298,433	305,004
298,433	305,004
3,014,923	2,857,339

Provision is made for benefits accruing to employees in respect of wages and salaries, annual leave and long service leave and associated on costs for services rendered up to the reporting date and recorded as an expense during the period the services are delivered.

Annual leave liabilities are classified as current, as there is no unconditional right to defer settlement for at least 12 months after the end of the reporting period. Assessments indicate that actual settlement of the liabilities is expected to occur as follows:

Amounts are expected to be settled on the following basis:

Less than 12 months after the reporting date

More than 12 months from reporting date

2022	2021
\$	\$
1,237,004	1,108,102
1,777,919	1,749,237
3,014,923	2,857,339

SIGNIFICANT ACCOUNTING POLICIES

Employee benefits

The Shire's obligations for employees' annual leave, time in lieu, long service leave and other employee leave entitlements are recognised as employee related provisions in the Statement of Financial Position.

Short-term employee benefits

Provision is made for the Shire's obligations for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The Shire's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the statement of financial position.

Other long-term employee benefits

Long-term employee benefits provisions are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any remeasurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur.

The Shire's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the Shire does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

SHIRE OF MURRAY
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

17. REVALUATION SURPLUS

	2022 Opening Balance	2022 Revaluation Increment	Total Movement on Revaluation	2022 Closing Balance	2021 Opening Balance	2021 Revaluation Increment	Total Movement on Revaluation	2021 Closing Balance
	\$	\$	\$	\$	\$	\$	\$	\$
Land - freehold land	32,108,275	0	0	32,108,275	31,933,113	175,162	175,162	32,108,275
Buildings - non-specialised	144,336	0	0	144,336	0	144,336	144,336	144,336
Buildings - specialised	3,707,548	0	0	3,707,548	0	3,707,548	3,707,548	3,707,548
Infrastructure - roads	103,683,801	0	0	103,683,801	103,683,801	0	0	103,683,801
Other infrastructure - footpaths	5,460,194	2,571,937	2,571,937	8,032,131	5,460,194	0	0	5,460,194
Other infrastructure - drainage	24,303,256	0	0	24,303,256	24,303,256	0	0	24,303,256
Other infrastructure - bridges	15,238,177	5,536,753	5,536,753	20,774,930	15,238,177	0	0	15,238,177
Other infrastructure - other	7,830,117	0	0	7,830,117	7,830,117	0	0	7,830,117
	192,475,704	8,108,690	8,108,690	200,584,394	188,448,658	4,027,046	4,027,046	192,475,704

Movements on revaluation of property, plant and equipment (including infrastructure) are not able to be reliably attributed to a program as the assets were revalued by class as provided for by AASB 116 Aus 40.1.

SHIRE OF MURRAY
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

18. NOTES TO THE STATEMENT OF CASH FLOWS

(a) Reconciliation of Cash

For the purposes of the Statement of Cash Flows, cash includes cash and cash equivalents, net of outstanding bank overdrafts. Cash at the end of the reporting period is reconciled to the related items in the Statement of Financial Position as follows:

	Note	2022 Actual \$	2022 Budget \$	2021 Actual \$
Cash and cash equivalents	3	29,769,122	14,625,448	28,685,715
Restrictions				
The following classes of financial assets have restrictions imposed by regulations or other externally imposed requirements which limit or direct the purpose for which the resources may be used:				
- Cash and cash equivalents	3	15,267,207	10,707,625	14,749,270
		15,267,207	10,707,625	14,749,270
The restricted financial assets are a result of the following specific purposes to which the assets may be used:				
Restricted reserve accounts	28	15,267,207	10,707,625	14,749,270
Total restricted financial assets		15,267,207	10,707,625	14,749,270

**(b) Reconciliation of Net Result to Net Cash Provided
By Operating Activities**

Net result		22,961,050	19,607,581	16,693,105
Non-cash items:				
Adjustments to fair value of financial assets at fair value through profit and loss		(4,996)	0	(3,232)
Depreciation/amortisation		6,383,907	6,482,590	6,147,426
(Profit)/loss on sale of asset		693,684	(71,736)	56,793
Gain/Loss on revaluation of ROU assets & lease liability		0	0	4,358
Fair value of gifted assets		(3,290,713)	0	(6,598,166)
Changes in assets and liabilities:				
(Increase)/decrease in trade and other receivables		(833,186)	1,975,000	2,017,371
(Increase)/decrease in other assets		26,475	0	(148,108)
(Increase)/decrease in inventories		167,073	(5,000)	725,571
Increase/(decrease) in trade and other payables		2,031,647	(1,100,000)	1,685,134
Increase/(decrease) in employee related provisions		157,584	225,960	330,292
Increase/(decrease) in other liabilities		(3,083,905)	(3,527,400)	3,086,840
Increase/(decrease) in contract assets		297,249	(5,141,932)	(1,018,864)
Non-operating grants, subsidies and contributions		(20,903,090)	(18,198,507)	(7,844,336)
Net cash provided by/(used in) operating activities		4,602,779	246,556	15,134,184

(c) Undrawn Borrowing Facilities

Credit Standby Arrangements

Credit card limit	100,000	100,000
Credit card balance at balance date	(20,844)	(20,087)
Total amount of credit unused	79,156	79,913

Loan facilities

Loan facilities - current	387,856	483,493
Loan facilities - non-current	2,776,786	3,164,642
Total facilities in use at balance date	3,164,642	3,648,135

19. CONTINGENT LIABILITIES

In compliance with the Contaminated Sites Act 2003 Section 11, the Shire has listed sites to be possible sources of contamination.

Details of those sites are:

Location: Lot 11 (100) Baker Street, Pinjarra

Land use: Operations Centre

Nature of potential contamination:

Total petroleum hydrocarbons, Monocyclic aromatic, hydrocarbons, Polycyclic aromatic hydrocarbons, Metals, Phenols, Chlorinated hydrocarbons, Oil and grease.

Location: Lot 11 (834) Corio Road, Ravenswood

Land use: Current Waste Transfer Station/Former Landfill Site

Nature of potential contamination:

Polychlorinated biphenyls, Alkanes, Sulphides, Metals, Organic acids, Nutrients, Total petroleum hydrocarbons, Polycyclic aromatic hydrocarbons, Ammonia, Landfill gas, Total Dissolved Solids (TDS), and Monocyclic aromatic hydrocarbons.

Location: Lot 501 Moores Road, Pinjarra

Land use: Former Landfill Site

Nature of potential contamination:

Polychlorinated biphenyls, Alkanes, Sulphides, Metals, Organic acids, Nutrients, Total petroleum hydrocarbons, Polycyclic aromatic hydrocarbons, Ammonia, Landfill gas, Total Dissolved Solids (TDS), and Monocyclic aromatic hydrocarbons.

Until the Shire conducts an investigation to determine the presence and scope of the contamination, assess the risk and agree with the Department of Water and Environmental Regulation on the need and criteria for remediation of a risk based approach, the Shire is unable to estimate the potential costs associated with remediation of these sites. This approach is consistent with the Department of Water and Environmental Regulation guidelines.

SHIRE OF MURRAY
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

20. CAPITAL COMMITMENTS

	2022	2021
	\$	\$
Contracted for:		
Corporate Business System	68,954	68,964
WA Food Innovation Precinct	2,028,140	13,785,894
Exchange Hotel	482,707	0
South Yunderup Oval Changerooms	0	1,614,008
Building renewal	43,318	0
Pinjarra Suspension bridge	31,488	0
Gull Road	34,100	0
Cantwell Park Playground	117,910	0
Sandy Cove Playground	8,400	50,471
York Road Public Open Space	0	30,910
Murray River Foreshore Project	153,654	0
MALC Boilers	0	53,690
MALC Aquatic Concourse	63,450	0
Light vehicle fleet renewal	109,557	140,543
Dog Trailer	123,168	109,740
Plant renewal	183,595	0
	3,448,441	15,854,220
Payable:		
- not later than one year	3,448,441	15,854,220

SHIRE OF MURRAY
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

21. RELATED PARTY TRANSACTIONS

(a) Elected Member Remuneration

Note	2022 Actual \$	2022 Budget \$	2021 Actual \$
President D. Bolt			
President's annual allowance	36,058	36,058	35,525
Meeting attendance fees	15,969	15,969	15,733
ICT expenses	3,500	3,500	3,500
Annual allowance for travel and accommodation expenses	50	50	50
	55,577	55,577	54,808
Deputy President D. McLarty			
Deputy President's annual allowance	9,015	9,015	8,881
Meeting attendance fees	15,969	15,969	15,733
ICT expenses	3,500	3,500	3,500
Annual allowance for travel and accommodation expenses	50	50	50
	28,534	28,534	28,164
Councillor G. Black			
Meeting attendance fees	15,969	15,969	15,733
ICT expenses	3,500	3,500	3,500
Annual allowance for travel and accommodation expenses	50	50	50
	19,519	19,519	19,283
Councillor B. Beacham			
Meeting attendance fees	4,765	15,969	15,733
ICT expenses	1,044	3,500	3,500
Annual allowance for travel and accommodation expenses	0	50	50
	5,809	19,519	19,283
Councillor B. Cardilini			
Meeting attendance fees	4,765	15,969	15,733
ICT expenses	1,044	3,500	3,500
Annual allowance for travel and accommodation expenses	0	50	50
	5,809	19,519	19,283
Councillor S. Kirkam			
Meeting attendance fees	15,969	15,969	15,733
ICT expenses	3,500	3,500	3,500
Annual allowance for travel and accommodation expenses	50	50	50
	19,519	19,519	19,283
Councillor S. Carter			
Meeting attendance fees	11,204	0	0
ICT expenses	2,456	0	0
Annual allowance for travel and accommodation expenses	50	0	0
	13,710	0	0
Councillor S. Lee			
Meeting attendance fees	15,969	15,969	15,733
ICT expenses	3,500	3,500	3,500
Annual allowance for travel and accommodation expenses	50	50	50
	19,519	19,519	19,283
Councillor D. Pike			
Meeting attendance fees	11,204	0	0
ICT expenses	2,456	0	0
Annual allowance for travel and accommodation expenses	50	0	0
	13,710	0	0
Councillor A. Rogers			
Meeting attendance fees	15,969	15,969	15,733
ICT expenses	3,500	3,500	3,500
Annual allowance for travel and accommodation expenses	50	50	50
	19,519	19,519	19,283

SHIRE OF MURRAY
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

21. RELATED PARTY TRANSACTIONS (Continued)

(a) Elected Member Remuneration (Continued)

Note	2022 Actual	2022 Budget	2021 Actual
	\$	\$	\$
Councillor C. Rose			
Meeting attendance fees	15,969	15,969	15,733
ICT expenses	3,500	3,500	3,500
Annual allowance for travel and accommodation expenses	50	50	50
	19,519	19,519	19,283
	220,744	220,744	217,953

Fees, expenses and allowances to be paid or reimbursed to elected council members.	2022 Actual	2022 Budget	2021 Actual
	\$	\$	\$
President's annual allowance	36,058	36,058	35,525
Deputy President's annual allowance	9,015	9,015	8,881
Meeting attendance fees	143,721	143,721	141,597
ICT expenses	31,500	31,500	31,500
Annual allowance for travel and accommodation expenses	450	450	450
21(b)	220,744	220,744	217,953

(b) Key Management Personnel (KMP) Compensation

The total of compensation paid to KMP of the Shire during the year are as follows:

	2022 Actual	2021 Actual
	\$	\$
Short-term employee benefits	1,072,295	1,020,033
Post-employment benefits	101,512	94,396
Employee - other long-term benefits	22,271	22,065
Council member costs	220,744	217,953
21(a)	1,416,822	1,354,447

Short-term employee benefits

These amounts include all salary and fringe benefits awarded to KMP except for details in respect to fees and benefits paid to council members which may be separately found in the table above.

Post-employment benefits

These amounts are the current-year's cost of the Shire's superannuation contributions made during the year.

Other long-term benefits

These amounts represent annual leave and long service leave entitlements accruing during the year.

Council member costs

These amounts represent payments of member fees, expenses, allowances and reimbursements during the year.

(c) Transactions with related parties

Transactions between related parties and the Shire are on normal commercial terms and conditions, no more favourable than those available to other parties, unless otherwise stated.

No outstanding balances or provisions for doubtful debts or guarantees exist in relation to related parties at year end.

In addition to KMP compensation above the following transactions occurred with related parties:

Purchase of goods and services

2022 Actual	2021 Actual
\$	\$
0	300

SHIRE OF MURRAY
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

21. RELATED PARTY TRANSACTIONS (Continued)

(d) Related Parties

The Shire's main related parties are as follows:

i. Key management personnel

Any person(s) having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly, including any council member, are considered key management personnel.

ii. Other Related Parties

An associate person of KMP was employed by the Shire under normal employment terms and conditions.

Any entity that is controlled by or over which KMP, or close family members of KMP, have authority and responsibility for planning, directing and controlling the activity of the entity, directly or indirectly, are considered related parties in relation to the Shire.

iii. Entities subject to significant influence by the Shire

An entity that has the power to participate in the financial and operating policy decisions of an entity, but does not have control over those policies, is an entity which holds significant influence.

Significant influence may be gained by share ownership, statute or agreement.

SHIRE OF MURRAY
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

22. FINANCIAL RISK MANAGEMENT

This note explains the Shire's exposure to financial risks and how these risks could affect the Shire's future financial performance.

Risk	Exposure arising from	Measurement	Management
Market risk - interest rates	Long term borrowings at variable rates	Sensitivity analysis	Utilise fixed interest rate borrowings
Credit risk	Cash and cash equivalents, trade receivables, financial assets and debt investments	Aging analysis Credit analysis	Diversification of bank deposits, credit limits. Investment policy
Liquidity risk	Borrowings and other liabilities	Rolling cash flow forecasts	Availability of committed credit lines and borrowing facilities

The Shire does not engage in transactions expressed in foreign currencies and is therefore not subject to foreign currency risk.

Financial risk management is carried out by the finance area under policies approved by the Council. The finance area identifies, evaluates and manages financial risks in close co-operation with the operating divisions. Council have approved the overall risk management policy and provide policies on specific areas such as investment policy.

(a) Interest rate risk

Cash and cash equivalents

The Shire's main interest rate risk arises from cash and cash equivalents with variable interest rates, which exposes the Shire to cash flow interest rate risk. Short term overdraft facilities also have variable interest rates however these are repaid within 12 months, reducing the risk level to minimal.

Excess cash and cash equivalents are invested in fixed interest rate term deposits which do not expose the Shire to cash flow interest rate risk. Cash and cash equivalents required for working capital are held in variable interest rate accounts and non-interest bearing accounts. Carrying amounts of cash and cash equivalents at the 30 June and the weighted average interest rate across all cash and cash equivalents, term deposits, and Treasury bonds held disclosed as financial assets at amortised cost are reflected in the table below.

	Weighted Average Interest Rate %	Carrying Amounts \$	Fixed Interest Rate \$	Variable Interest Rate \$	Non Interest Bearing \$
2022					
Cash and cash equivalents	0.75%	29,769,122	0	29,763,182	5,940
2021					
Cash and cash equivalents	0.30%	28,685,715	2,504,030	26,175,745	5,940

Sensitivity

Profit or loss is sensitive to higher/lower interest income from cash and cash equivalents as a result of changes in interest rates.

Impact of a 1% movement in interest rates on profit and loss and equity*

2022	2021
\$	\$
297,632	261,757

* Holding all other variables constant

Borrowings

Borrowings are subject to interest rate risk - the risk that movements in interest rates could adversely affect funding costs.

The Shire manages this risk by borrowing long term and fixing the interest rate to the situation considered the most advantageous at the time of negotiation. The Shire does not consider there to be any interest rate risk in relation to borrowings. Details of interest rates applicable to each borrowing may be found at Note 27(a).

SHIRE OF MURRAY
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

22. FINANCIAL RISK MANAGEMENT (Continued)

(b) Credit risk

Trade and Other Receivables

The Shire's major receivables comprise rates annual charges and user fees and charges. The major risk associated with these receivables is credit risk – the risk that the debts may not be repaid. The Shire manages this risk by monitoring outstanding debt and employing debt recovery policies. It also encourages ratepayers to pay rates by the due date through incentives.

Credit risk on rates and annual charges is minimised by the ability of the Shire to recover these debts as a secured charge over the land, that is, the land can be sold to recover the debt. The Shire is able to charge interest on overdue rates and annual charges at higher than market rates, which further encourages payment.

The level of outstanding receivables is reported to Council monthly and benchmarks are set and monitored for acceptable collection performance.

The Shire applies the AASB 9 simplified approach to measuring expected credit losses using a lifetime expected loss allowance for all trade receivables. To measure the expected credit losses, rates receivable are separated from other trade receivables due to the difference in payment terms and security for rates receivable.

The expected loss rates are based on the payment profiles of sundry debtor over a period of 12 months and the corresponding historical losses experienced within this period. Historical credit loss rates are adjusted to reflect current and forward-looking information on macroeconomic factors such as the ability of customers to settle the receivables.

No expected credit loss was forecast on 1 July 2021 or 30 June 2022 for rates receivable as penalty interest applies to unpaid rates and properties associated with unpaid rates may be disposed of to recover unpaid rates.

The loss allowance as at 30 June 2022 and 30 June 2021 for rates receivable was determined as follows:

	Less than 1 year past due	More than 1 year past due	More than 2 years past due	More than 3 years past due	Total	Note
30 June 2022						
Rates receivable						
Expected credit loss	0.00%	0.00%	0.00%	0.00%		
Gross carrying amount	1,192,672	542,741	415,923	822,772	2,974,108	
Loss allowance	0	0	0	0	0	5
30 June 2021						
Rates receivable						
Expected credit loss	0.00%	0.00%	0.00%	0.00%		
Gross carrying amount	1,409,603	686,217	1,093,021	0	3,188,841	
Loss allowance	0	0	0	0	0	5

The loss allowance as at 30 June 2022 and 30 June 2021 was determined as follows for trade receivables.

	Current	More than 30 days past due	More than 60 days past due	More than 90 days past due	Total	
30 June 2022						
Trade and other receivables						
Expected credit loss	0.14%	0.44%	5.10%	20.54%		
Gross carrying amount	973,708	46,523	1,713	32,176	1,054,120	
Loss allowance	1,452	207	87	1,781	3,527	5
30 June 2021						
Trade and other receivables						
Expected credit loss	0.13%	0.40%	0.92%	1.79%		
Gross carrying amount	421,717	6,163	4,516	8,668	441,064	
Loss allowance	542	25	42	155	764	5

SHIRE OF MURRAY
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

22. FINANCIAL RISK MANAGEMENT (Continued)

(b) Credit risk

The loss allowances for trade receivables and contract assets as at 30 June reconcile to the opening loss allowances as follows:

	Rates receivable		Trade and other receivables		Contract Assets	
	2022 Actual	2021 Actual	2022 Actual	2021 Actual	2022 Actual	2021 Actual
	\$	\$	\$	\$	\$	\$
Opening loss allowance as at 1 July	0	0	764	11,835	576	2,931
Increase in loss allowance recognised in profit or loss during the year	0	0	2,763	0	0	0
Unused amount reversed	0	0	0	(11,071)	2,700	(2,355)
Closing loss allowance at 30 June	0	0	3,527	764	3,276	576

Trade receivables and contract assets are written off where there is no reasonable expectation of recovery. Indicators that there is no reasonable expectation of recovery include, amongst others, the failure of a debtor to engage in a repayment plan with the Shire, and a failure to make contractual payments for a period of greater than 120 days past due.

Impairment losses on trade receivables and contract assets are presented as net impairment losses within operating profit. Subsequent recoveries of amounts previously written off are credited against the same line item.

Contract Assets

The Shire's contract assets represent work completed, which have not been invoiced at year end. This is due to the Shire not having met all the performance obligations in the contract which give an unconditional right to receive consideration. The Shire applies the simplified approach to measure expected credit losses which uses a lifetime expected loss allowance for all contract assets. To measure the expected credit losses, contract assets have been grouped based on shared credit risk characteristics and the days past due. Contract assets have substantially the same risk characteristics as the trade receivables for the same types of contracts. The Shire has therefore concluded that the expected loss rates for trade receivables are a reasonable approximation of the loss rates for the contract assets.

SHIRE OF MURRAY
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

22. FINANCIAL RISK MANAGEMENT (Continued)

(c) Liquidity risk

Payables and borrowings

Payables and borrowings are both subject to liquidity risk – that is the risk that insufficient funds may be on hand to meet payment obligations as and when they fall due. The Shire manages this risk by monitoring its cash flow requirements and liquidity levels and maintaining an adequate cash buffer. Payment terms can be extended and overdraft facilities drawn upon if required and disclosed in Note 18(c).

The contractual undiscounted cash flows of the Shire's payables and borrowings are set out in the liquidity table below. Balances due within 12 months equal their carrying balances, as the impact of discounting is not significant.

	Due within 1 year	Due between 1 & 5 years	Due after 5 years	Total contractual cash flows	Carrying values
	\$	\$	\$	\$	\$
2022					
Trade and other payables	6,380,638	0	0	6,380,638	6,380,638
Borrowings	469,602	1,494,515	1,707,125	3,671,242	3,164,642
Other Liabilities	2,542,903	3,017,579		5,560,482	5,560,482
Lease liabilities	78,704	136,643	99,735	315,082	315,082
	9,471,847	4,648,737	1,806,860	15,927,444	15,420,844
2021					
Trade and other payables	4,356,637	0	0	4,356,637	4,356,637
Borrowings	579,948	1,729,377	1,941,148	4,250,473	3,648,135
Other Liabilities	5,626,808	2,680,000	337,579	8,644,387	8,644,387
Lease liabilities	72,688	189,664	101,287	363,639	363,639
	10,636,081	4,599,041	2,380,014	17,615,136	17,012,798

23. OTHER SIGNIFICANT ACCOUNTING POLICIES

a) Goods and services tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with receivables or payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows.

b) Current and non-current classification

The asset or liability is classified as current if it is expected to be settled within the next 12 months, being the Shire's operational cycle. In the case of liabilities where the Shire does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months. Inventories held for trading are classified as current or non-current based on the Shire's intentions to release for sale.

c) Rounding off figures

All figures shown in this annual financial report, other than a rate in the dollar, are rounded to the nearest dollar. Amounts are presented in Australian Dollars.

d) Comparative figures

Where required, comparative figures have been adjusted to conform with changes in presentation for the current financial year.

When the Shire applies an accounting policy retrospectively, makes a retrospective restatement or reclassifies items in its financial statements that has a material effect on the statement of financial position, an additional (third) Statement of Financial Position as at the beginning of the preceding period in addition to the minimum comparative financial statements is presented.

e) Budget comparative figures

Unless otherwise stated, the budget comparative figures shown in this annual financial report relate to the original budget estimate for the relevant item of disclosure.

f) Superannuation

The Shire contributes to a number of Superannuation Funds on behalf of employees. All funds to which the Shire contributes are defined contribution plans.

g) Fair value of assets and liabilities

Fair value is the price that the Shire would receive to sell the asset or would have to pay to transfer a liability, in an orderly (i.e. unforced) transaction between independent, knowledgeable and willing market participants at the measurement date.

As fair value is a market-based measure, the closest equivalent observable market pricing information is used to determine fair value. Adjustments to market values may be made having regard to the characteristics of the specific asset or liability. The fair values of assets that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data.

To the extent possible, market information is extracted from either the principal market for the asset or liability (i.e. the market with the greatest volume and level of activity for the asset or liability) or, in the absence of such a market, the most advantageous market available to the entity at the end of the reporting period (i.e. the market that maximises the receipts from the sale of the asset after taking into account transaction costs and transport costs).

For non-financial assets, the fair value measurement also takes into account a market participant's ability to use the asset in its highest and best use or to sell it to another market participant that would use the asset in its highest and best use.

h) Interest earnings

Interest income is calculated by applying the effective interest rate to the gross carrying amount of a financial asset measured at amortised cost except for financial assets that subsequently become credit-impaired. For credit-impaired financial assets the effective interest rate is applied to the net carrying amount of the financial asset (after deduction of the loss allowance).

i) Fair value hierarchy

AASB 13 requires the disclosure of fair value information by level of the fair value hierarchy, which categorises fair value measurement into one of three possible levels based on the lowest level that an input that is significant to the measurement can be categorised into as follows:

Level 1

Measurements based on quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date.

Level 2

Measurements based on inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3

Measurements based on unobservable inputs for the asset or liability.

The fair values of assets and liabilities that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data. If all significant inputs required to measure fair value are observable, the asset or liability is included in Level 2. If one or more significant inputs are not based on observable market data, the asset or liability is included in Level 3.

Valuation techniques

The Shire selects a valuation technique that is appropriate in the circumstances and for which sufficient data is available to measure fair value. The availability of sufficient and relevant data primarily depends on the specific characteristics of the asset or liability being measured. The valuation techniques selected by the Shire are consistent with one or more of the following valuation approaches:

Market approach

Valuation techniques that use prices and other relevant information generated by market transactions for identical or similar assets or liabilities.

Income approach

Valuation techniques that convert estimated future cash flows or income and expenses into a single discounted present value.

Cost approach

Valuation techniques that reflect the current replacement cost of the service capacity of an asset.

Each valuation technique requires inputs that reflect the assumptions that buyers and sellers would use when pricing the asset or liability, including assumptions about risks. When selecting a valuation technique, the Shire gives priority to those techniques that maximise the use of observable inputs and minimise the use of unobservable inputs. Inputs that are developed using market data (such as publicly available information on actual transactions) and reflect the assumptions that buyers and sellers would generally use when pricing the asset or liability are considered observable, whereas inputs for which market data is not available and therefore are developed using the best information available about such assumptions are considered unobservable.

j) Impairment of assets

In accordance with Australian Accounting Standards the Shire's cash generating non-specialised assets, other than inventories, are assessed at each reporting date to determine whether there is any indication they may be impaired.

Where such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, to the asset's carrying amount.

Any excess of the asset's carrying amount over its recoverable amount is recognised immediately in profit or loss, unless the asset is carried at a revalued amount in accordance with another Standard (e.g. AASB 116) whereby any impairment loss of a revalued asset is treated as a revaluation decrease in accordance with that other Standard.

For non-cash generating specialised assets that are measured under the revaluation model, such as roads, drains, public buildings and the like, no annual assessment of impairment is required. Rather AASB 116.31 applies and revaluations need only be made with sufficient regularity to ensure the carrying value does not differ materially from that which would be determined using fair value at the end of the reporting period.

k) Initial application of accounting standards

During the current year, no new or revised Australian Accounting Standards and Interpretations were compiled, became mandatory and were applicable to its operations.

New accounting standards for application in future years

The following new accounting standards will have application to local government in future years:

- AASB 2020-1 Amendments to Australian Accounting Standards - Classification of Liabilities as Current or Non-current
- AASB 2020-3 Amendments to Australian Accounting Standards - Annual Improvements 2018-2020 and Other Amendments
- AASB 2021-2 Amendments to Australian Accounting Standards - Disclosure of Accounting Policies or Definition of Accounting Estimates
- AASB 2021-7 Amendments to Australian Accounting Standards – Effective Date of Amendments to AASB 10 and AASB 128 and Editorial Corrections

It is not expected these standards will have an impact on the financial report.

24. FUNCTION AND ACTIVITY

(a) Service objectives and descriptions

Shire operations as disclosed in this financial report encompass the following service orientated functions and activities.

Objective	Description
Governance To provide a decision making process for the efficient allocation of available resources.	Includes the activities of elected members of council and the administrative support available to the Council for the provision of governance of the Shire. Other costs relate to the task of assisting elected members and ratepayers on matters which do not concern specific council services.
General purpose funding To collect revenue to allow for the provision of services.	Rates revenue, late payment penalties, general purpose grants, untied road grants and interest received on investments.
Law, order, public safety To provide services to help ensure a safer and environmentally conscious community.	Supervision and enforcement of various local laws relating to fire prevention, animal control, graffiti and litter control, off-road vehicles and other aspects of public safety, including emergency services.
Health To provide an operational framework for environmental and community health.	Provision of health services, including inspection of food outlets, pest control, noise control and other preventative services.
Education and welfare To provide services to disadvantaged persons, the elderly, children and youth.	Provision of pre-school and senior citizen facilities and welfare and youth programs.
Housing To maintain Shire owned residential properties.	'Housing owned by the Shire that cannot be allocated to other programs.
Community amenities To provide services required by the community.	Provision of rubbish collection services, operation of waste transfer stations, protection of the environment, administration of town planning schemes, provision and maintenance of public conveniences and bus shelters and operation of the Pinjarra cemetery.
Recreation and culture To establish and manage infrastructure and resources which will help the social wellbeing of the community.	Provision of facilities and support of organisations and the community with leisure, heritage and cultural activities. This support includes halls, sporting grounds, the Murray Aquatic and Leisure Centre, parks and gardens, art and community festivals and the Murray Public Library.
Transport To provide safe, effective and efficient transport infrastructure to the community.	Construction and maintenance of roads, bridges, pathways, the works operations centre, canals and waterways, parking facilities and road plant purchases.
Economic services To help promote the Shire and its economic wellbeing.	Activities associated with building services, economic development, tourism and area promotion, public utilities and the operation of the Dwellingup Trails and Visitor Centre.
Other property and services To monitor and control the Shire's overhead operating accounts.	Private works, administration and public works overheads and plant operations.

SHIRE OF MURRAY
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

24. FUNCTION AND ACTIVITY (Continued)

(b) Income and expenses

Income excluding grants, subsidies and contributions

	2022 Actual	2022 Budget	2021 Actual
	\$	\$	\$
Governance	52,795	24,465	203,231
General purpose funding	18,101,121	18,235,968	17,591,199
Law, order, public safety	210,292	149,554	153,777
Health	74,337	80,396	76,562
Education and welfare	7,377	727	10,062
Housing	29,421	25,625	21,835
Community amenities	3,850,529	3,428,113	3,778,594
Recreation and culture	1,157,988	1,178,077	1,132,619
Transport	104,919	48,570	(525,889)
Economic services	549,421	388,544	1,248,069
Other property and services	3,939,212	4,461,447	2,329,804
	28,077,412	28,021,486	26,019,863

Grants, subsidies and contributions

General purpose funding	2,712,598	1,104,775	2,373,575
Law, order, public safety	910,129	601,640	1,064,723
Education and welfare	40,384	62,726	27,557
Community amenities	102,163	87,367	141,905
Recreation and culture	2,712,997	5,165,826	366,206
Transport	5,652,308	2,846,974	12,682,069
Economic services	18,110,877	23,072,894	4,407,354
Other property and services	62,442	0	23,726
	30,303,898	32,942,202	21,087,115

Total Income

Expenses

Governance	(2,012,005)	(2,273,437)	(1,879,928)
General purpose funding	(527,291)	(363,385)	(446,869)
Law, order, public safety	(1,589,815)	(1,793,060)	(1,664,857)
Health	(619,547)	(640,775)	(690,497)
Education and welfare	(211,078)	(228,271)	(171,454)
Housing	(64,563)	(55,500)	(83,042)
Community amenities	(5,489,288)	(6,150,867)	(5,546,176)
Recreation and culture	(8,668,085)	(8,920,777)	(7,959,929)
Transport	(7,751,319)	(8,445,392)	(7,238,536)
Economic services	(4,819,394)	(8,414,380)	(3,008,122)
Other property and services	(3,667,875)	(4,070,263)	(1,724,463)
Total expenses	(35,420,260)	(41,356,107)	(30,413,873)

Net result for the period

	22,961,050	19,607,581	16,693,105
--	-------------------	-------------------	-------------------

SHIRE OF MURRAY
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

24. FUNCTION AND ACTIVITY (Continued)

(c) Fees and Charges

	2022 Actual	2022 Budget	2021 Actual
	\$	\$	\$
Governance	726	310	226
General purpose funding	185,521	155,520	178,600
Law, order, public safety	172,308	133,361	144,827
Health	74,337	80,397	76,562
Education and welfare	2,655	111	2,409
Housing	28,101	25,490	21,603
Community amenities	3,757,817	3,387,572	3,746,834
Recreation and culture	890,538	939,486	855,558
Transport	90,451	33,570	203,730
Economic services	481,738	374,767	448,777
Other property and services	3,308,478	4,207,761	707,921
	8,992,670	9,338,345	6,387,047

(d) Total Assets

	2022	2021
	\$	\$
Governance	4,965,633	5,252,141
General purpose funding	2,509,476	2,781,382
Law, order, public safety	5,677,637	5,451,089
Health	55,626	73,087
Education and welfare	286,166	288,816
Housing	1,409,192	1,418,677
Community amenities	6,637,630	5,344,579
Recreation and culture	56,566,616	55,900,867
Transport	242,657,711	233,062,883
Economic services	37,948,734	18,810,790
Other property and services	5,641,004	9,568,183
Unallocated	14,870,488	11,630,403
	379,225,913	349,582,897

SHIRE OF MURRAY
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

25. RATING INFORMATION

(a) General Rates

RATE TYPE		Rate in \$	Number of Properties	2021/22 Actual Rateable Value *	2021/22 Actual Rate Revenue	2021/22 Actual Interim Rates	2021/22 Actual Back Rates	2021/22 Actual Total Revenue	2021/22 Budget Rate Revenue	2021/22 Budget Interim Rate	2021/22 Budget Back Rate	2021/22 Budget Total Revenue	2020/21 Actual Total Revenue
Rate Description	Basis of valuation			\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Gross rental valuations								0					
GRV General	Gross rental valuation	0.09775	6,314	102,117,156	10,010,415	26,694	10,032	10,047,141	10,010,415	195,640	5,339	10,211,394	9,866,731
GRV Commercial	Gross rental valuation	0.07820	147	17,581,074	1,374,840	22,023	0	1,396,863	1,374,840	0	0	1,374,840	1,362,483
Unimproved valuations								0					
UV General	Unimproved valuation	0.007032	911	556,082,338	3,910,371	63,423	7,588	3,981,382	3,910,371	35,000	1,858	3,947,229	3,774,523
Sub-Total			7,372	675,780,568	15,295,626	112,140	17,620	15,425,386	15,295,626	230,640	7,197	15,533,463	15,003,737
Minimum payment													
Gross rental valuations													
GRV General	Gross rental valuation	1,160	1,634	14,198,794	1,895,440	0	0	1,895,440	1,895,440	0	0	1,895,440	1,844,802
GRV Commercial	Gross rental valuation	1,160	25	294,243	29,000	0	0	29,000	29,000	0	0	29,000	28,575
GRV General Lesser Minimum		860	185	334,165	159,100	0	0	159,100	159,100	0	0	159,100	155,955
Unimproved valuations													
UV General	Unimproved valuation	1,160	216	24,019,466	250,560	0	0	250,560	250,560	0	0	250,560	222,885
Sub-Total			2,060	38,846,668	2,334,100	0	0	2,334,100	2,334,100	0	0	2,334,100	2,252,217
			9,432	714,627,236	17,629,726	112,140	17,620	17,759,486	17,629,726	230,640	7,197	17,867,563	17,255,954
Discounts/concessions on general rates (Refer note 25(e))								(158,784)				(158,426)	(160,221)
Total amount raised from general rates								17,600,702				17,709,137	17,095,733
* Rateable value is based on the value of properties at the time the rate is raised.													
(b) Rates (excluding general rates)													
Specified Area Rates													
Yunderup Canal Entrance Dredging	Gross rental valuation	0.0071548	509	8,242,912	58,977	108	0	59,085	58,976	0	0	58,976	58,301
Yunderup Canal Maintenance	Gross rental valuation	0.0066650	478	7,802,162	52,001	101	0	52,102	52,001	0	0	52,001	51,400
Murray Lakes Canal Maintenance	Gross rental valuation	0.0067115	265	4,833,320	32,438	0	0	32,438	32,439	0	0	32,439	32,099
Willow Gardens Canal Maintenance	Gross rental valuation	0.0067200	57	966,650	6,496	(103)	0	6,393	6,496	0	0	6,496	6,431
Austin Lakes Phase 2 Maintenance	Gross rental valuation	0.0059760	525	6,586,700	39,362	1,473	0	40,835	39,362	0	0	39,362	46,926
Ex-gratia Rates													
DPLH - Dampier Bunbury Natural Gas Pipeline					6,169	0	0	6,169	4,650	0	0	4,650	5,643
Sub-Total			1,834	28,431,744	195,443	1,579	0	197,022	193,924	0	0	193,924	200,800
Total amount raised from rates (excluding general rates)								197,022				193,924	200,800
(c) Total Rates								17,797,724				17,903,061	17,296,533

The entire balance of rates revenue has been recognised at a point in time in accordance with AASB 1058 *Income for not-for-profit entities*.

SHIRE OF MURRAY
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

25. RATING INFORMATION (Continued)

(d) Specified Area Rate

Specified Area Rate	Purpose of the rate	Area/properties Rate Imposed	2021/22 Actual Rate Applied to Costs \$	2021/22 Actual Rate Set Aside to Reserve \$	2021/22 Actual Reserve Applied to Costs \$	2021/22 Budget Rate Applied to Costs \$	2021/22 Budget Rate Set Aside to Reserve \$	2021/22 Budget Reserve Applied to Costs \$
Yunderup Canal Entrance Dredging	For the purpose of dredging the entrance channel to Yunderup Stage 1 Estate, The Morrings and Sapphire Waters	509	0	59,085	0	0	58,976	0
Yunderup Canal Maintenance	For the purpose of maintaining the canal waterway and associated infrastructure	478	0	52,102	2,554	0	52,001	41,416
Murray Lakes Canal Maintenance	For the purpose of maintaining the canal waterway and associated infrastructure	265	0	32,438	131,605	0	32,439	155,953
Willow Gardens Canal Maintenance	For the purpose of maintaining the canal waterway and associated infrastructure	57	0	6,393	298	0	6,496	24,346
Austin Lakes Phase 2 Maintenance	For the purpose of maintaining the lake and public open space in Austin Lakes Estate Phase 2	525	0	40,834	0	0	39,362	0
			0	190,852	134,457	0	189,274	221,715

SHIRE OF MURRAY
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

25. RATING INFORMATION (Continued)

(e) Discounts, Incentives, Concessions, & Write-offs

Rates Discounts

Rate or Fee Discount Granted	Type	Discount %	Discount \$	2022 Actual \$	2022 Budget \$	2021 Actual \$	Circumstances in which Discount is Granted
General Rates	Rate	-	-	3,441	1,000	19,935	Write Off
				3,441	1,000	19,935	

Waivers or Concessions

Rate or Fee and Charge to which the Waiver or Concession is Granted	Type	Waiver/ Concession %	Discount \$	2022 Actual \$	2022 Budget \$	2021 Actual \$
Primary Producer Full	Rate	14.80%	0	144,149	143,998	140,912
Primary Producer Partial	Rate	7.40%	0	6,822	6,615	6,597
Riverglades Complex	Rate	0.00%	6	1,194	1,194	1,194
Wheeler Airfield	Rate	0.00%	1,400	1,400	1,400	1,186
Pinjarra Paceway	Rate	0.00%	5,219	5,219	5,219	10,332
				158,784	158,426	160,221

Rate or Fee and Charge to which the Waiver or Concession is Granted	Circumstances in which the Waiver or Concession is Granted and to whom it was available	Objects and reasons of the Waiver or Concession
Primary Producer Full	Bona-fide primary producer residing within the Shire as per Policy F7	In recognition of the critical economic importance of the agricultural industry, Council has adopted Policy F7 to assist bona-fide primary producers
Primary Producer Partial	Bona-fide primary producer residing within the Shire as per Policy F7	
Riverglades Complex	Applied to strata-titled lots within the Riverglades Complex	Concession applied in recognition of property owners required to pay the mandated fee under the Caravan Parks & Camping Grounds Regulations
Wheeler Airfield	Applied to the property located at Lot 7 Mounsey Road, West Coolup whilst the property is made available as a recognised forward fire base	Concession applied in recognition of the community benefit afforded by the use of the airfield in assisting with firefighting activities
Pinjarra Paceway	Applied to the property located at 7 Paceway Court Pinjarra	Concession applied to reduce rates on the property to an equitable level in recognition of the importance of the equine industry to the district

SHIRE OF MURRAY
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

25. RATING INFORMATION (Continued)

(f) Interest Charges & Instalments

Instalment Options	Date Due	Instalment Plan Admin Charge	Instalment Plan Interest Rate	Unpaid Rates Interest Rate
		\$	%	%
Option One				
Single full payment	15/10/2021	0	0.00%	7.00%
Option Two				
Rate Smoothing	As scheduled	25	0.00%	7.00%
Option Three				
First instalment	15/10/2021	0	0.00%	7.00%
Second instalment	15/12/2021	10	5.50%	7.00%
Third instalment	14/02/2022	10	5.50%	7.00%
Fourth instalment	19/04/2022	10	5.50%	7.00%

	2022 Actual	2022 Budget	2021 Actual
	\$	\$	\$
Interest on unpaid rates	148,838	180,405	188,130
Interest on instalment plan	52,839	91,795	53,117
Charges on instalment plan	62,932	83,733	57,484
Interest on deferred pensioners	0	11,040	0
	264,609	366,973	298,731

SHIRE OF MURRAY
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

26. RATE SETTING STATEMENT INFORMATION

		2021/22 Budget (30 June 2022) Carried Forward)	2021/22 Budget (30 June 2022) Carried Forward)	2020/21 (30 June 2021) Carried Forward)
Note		\$	\$	\$
(a) Non-cash amounts excluded from operating activities				
The following non-cash revenue or expenditure has been excluded from amounts attributable to operating activities within the Rate Setting Statement in accordance with <i>Financial Management Regulation 32</i> .				
Adjustments to operating activities				
	10(b)	(57,064)	(172,586)	(59,468)
Less: Profit on asset disposals		0	0	4,358
Less: Non-cash grants and contributions for assets				
Less: Fair value adjustments to financial assets at fair value through profit and loss		(4,996)	0	(3,232)
Add: Cost of land held for resale disposed during year		182,414	0	722,676
Add: Loss on disposal of assets	10(b)	750,748	100,850	116,261
Add: Depreciation	10(a)	6,383,907	6,482,590	6,147,426
Non-cash movements in non-current assets and liabilities:				
Pensioner deferred rates		(89,301)	0	(62,937)
Employee benefit provisions		(6,571)	225,960	85,026
Contract liabilities		0	0	3,017,579
Non-cash amounts excluded from operating activities		7,159,137	6,636,814	9,967,689
(b) Non-cash amounts excluded from investing activities				
The following non-cash revenue or expenditure has been excluded from amounts attributable to investing activities within the Rate Setting Statement in accordance with <i>Financial Management Regulation 32</i> .				
Adjustments to investing activities				
Property, plant and equipment received for substantially less than fair value	8(a)	394,258	0	501,582
Infrastructure received for substantially less than fair value	9(a)	2,896,455	0	6,096,584
Non cash non-operating grants, subsidies and contributions		(3,290,713)	0	(6,598,166)
(c) Surplus/(deficit) after imposition of general rates				
The following current assets and liabilities have been excluded from the net current assets used in the Rate Setting Statement in accordance with <i>Financial Management Regulation 32</i> to agree to the surplus/(deficit) after imposition of general rates.				
Adjustments to net current assets				
Less: Reserve accounts	28	(15,267,207)	(10,707,625)	(14,749,270)
Less: Financial assets at amortised cost - self supporting loans	4(a)	(23,876)	(23,876)	(44,698)
- Land held for resale	6	0	0	(182,414)
Add: Current liabilities not expected to be cleared at end of year				
- Current portion of borrowings	15	387,856	414,615	483,493
- Current portion of lease liabilities	11(b)	78,703	73,444	72,688
- Employee benefit provisions		597,002	597,002	597,002
Total adjustments to net current assets		(14,227,522)	(9,646,440)	(13,823,199)
Net current assets used in the Rate Setting Statement				
Total current assets		34,807,141	17,250,005	33,491,468
Less: Total current liabilities		(12,139,213)	(6,188,372)	(13,116,938)
Less: Total adjustments to net current assets		(14,227,522)	(9,646,440)	(13,823,199)
Net current assets used in the Rate Setting Statement		8,440,406	1,415,193	6,551,331

SHIRE OF MURRAY
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

27. BORROWING AND LEASE LIABILITIES

(a) Borrowings

Purpose	Note	Actual							Budget			
		Principal		Principal	Principal at 30 June 2021	Principal		Principal at 30 June 2022	Principal		Principal at 30 June 2022	Principal at 30 June 2022
		at 1 July 2020	New Loans During 2020-21	Repayments During 2020-21		New Loans During 2021-22	Repayments During 2021-22		at 1 July 2021	New Loans During 2021-22	Repayments During 2021-22	
		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Administration Centre Extension Construction		163,830	0	(79,082)	84,748	0	(84,748)	0	84,748	0	(84,748)	0
Administration Centre Extension Construction		64,483	0	(64,483)	0	0	0	0	0	0	0	0
Lots 85-88 George Street		403,232	0	(75,855)	327,377	0	(78,178)	249,199	327,377	0	(78,178)	249,199
Lot 1213 South Western Highway		617,316	0	(104,589)	512,727	0	(107,867)	404,860	512,727	0	(107,867)	404,860
Murray Foreshore Upgrade		200,000	0	(18,691)	181,309	0	(18,970)	162,339	181,309	0	(18,970)	162,339
Exchange Hotel		292,782	0	(29,843)	262,939	0	(30,482)	232,457	262,939	0	(30,482)	232,457
Sir Ross McLarty Clubrooms		0	0	0	0	0	0	0	0	300,000	0	300,000
Camp Road Properties		619,784	0	(26,929)	592,855	0	(27,914)	564,941	592,855	0	(27,914)	564,941
Pinjarra Underground Power		678,729	0	(32,865)	645,864	0	(33,952)	611,912	645,864	0	(33,952)	611,912
Dwellingup Trails Centre		955,000	0	(55,628)	899,372	0	(56,684)	842,688	899,372	0	(56,684)	842,688
Total		3,995,156	0	(487,965)	3,507,191	0	(438,795)	3,068,396	3,507,191	300,000	(438,795)	3,368,396
Self Supporting Loans												
Yunderup Sport & Recreation Club Inc		62,187	0	(41,243)	20,944	0	(20,944)	0	20,944	0	(20,944)	0
Pinjarra Bowling & Recreation Club Inc		0	120,000	0	120,000	0	(23,754)	96,246	120,000	0	(23,754)	96,246
Total Self Supporting Loans		62,187	120,000	(41,243)	140,944	0	(44,698)	96,246	140,944	0	(44,698)	96,246
Total Borrowings	15	4,057,343	120,000	(529,208)	3,648,135	0	(483,493)	3,164,642	3,648,135	300,000	(483,493)	3,464,642

* WA Treasury Corporation

Self supporting loans are financed by payments from third parties. These are shown in Note 4 as other financial assets at amortised cost. All other loan repayments were financed by general purpose revenue.

Borrowing Interest Repayments

Purpose	Note	Function and activity	Loan Number	Institution	Interest Rate	Actual for year ending 30 June 2022	Budget for year ending 30 June 2022	Actual for year ending 30 June 2021
						\$	\$	\$
Administration Centre Extension Construction		Governance	161	WATC*	6.94%	(4,753)	(4,753)	(10,907)
Administration Centre Extension Construction		Governance	173	WATC*	6.07%	0	0	(3,359)
Lots 85-88 George Street		Recreation and culture	174e	WATC*	3.04%	(11,564)	(11,564)	(14,347)
Lot 1213 South Western Highway		Recreation and culture	175a	WATC*	3.11%	(18,386)	(18,385)	(22,405)
Murray Foreshore Upgrade		Recreation and culture	179	WATC*	1.49%	(3,845)	(3,845)	(4,256)
Exchange Hotel		Recreation and culture	180	WATC*	2.13%	(7,209)	(7,209)	(8,058)
Camp Road Properties		Transport	182	WATC*	3.61%	(25,095)	(25,095)	(26,272)
Pinjarra Underground Power		Economic services	178	WATC*	3.28%	(25,345)	(25,345)	(26,665)
Dwellingup Trails Centre		Economic services	184	WATC*	1.49%	(22,863)	(22,864)	(24,312)
Total						(119,060)	(119,060)	(140,581)
Self Supporting Loans Interest Repayments								
Yunderup Sport & Recreation Club Inc		Recreation and culture	181	WATC*	2.08%	(232)	(232)	(1,327)
Pinjarra Bowling & Recreation Club Inc		Recreation and culture	183	WATC*	52.00%	(1,310)	(1,311)	(384)
Total Self Supporting Loans Interest Repayments						(1,542)	(1,543)	(1,711)
Total Interest Repayments	2(b)					(120,602)	(120,603)	(142,292)

SHIRE OF MURRAY
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

27. BORROWING AND LEASE LIABILITIES (Continued)

* WA Treasury Corporation

(b) Lease Liabilities

Purpose	Note	Actual							Budget			
		Principal		Repayments During 2020-21	Principal at 30 June 2021	New Leases During 2021-22	Principal		Principal at 1 July 2021	New Leases During 2021-22	Repayments During 2021-22	Principal at 30 June 2022
		Principal at 1 July 2020	New Leases During 2020-21				Repayments During 2021-22	Principal at 30 June 2022				
		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Ford Ranger MY12336		8,910	0	(8,206)	704	0	(704)	0	704	0	(704)	0
Ford Ranger H22635		13,599	0	(13,599)	0	0	0	0	1,144	0	(1,144)	0
Ford Ranger H22635		0	0	0	0	7,887	(7,887)	0	0	9,844	(9,844)	0
Pinjarra Court House		109,251	0	(1,173)	108,078	0	(1,233)	106,845	92,091	0	(1,538)	90,553
Solar Panels MALC		101,416	0	(24,028)	77,388	0	(24,545)	52,843	77,389	0	(24,545)	52,844
Cardio Equipment		0	92,726	(11,367)	81,359	0	(22,924)	58,435	81,359	0	(22,924)	58,435
Solar Panels Operations Centre		20,903	0	(4,750)	16,153	0	(4,852)	11,301	16,153	0	(4,852)	11,301
Photocopiers		0	93,629	(13,672)	79,957	0	(18,431)	61,526	79,957	0	(18,431)	61,526
Solar Panels Administration Building		0	0	0	0	28,228	(4,097)	24,131	0	0	0	0
Total Lease Liabilities	11(b)	254,079	186,355	(76,795)	363,639	36,116	(84,673)	315,082	348,797	9,844	(83,982)	274,659

Lease Interest Repayments

Purpose	Note	Function and activity	Lease Number	Institution	Interest Rate	Actual for year ending 30 June 2022	Budget for year ending 30 June 2022	Actual for year ending 30 June 2021	Lease Term
						\$	\$	\$	
Ford Ranger MY12336		Law, order, public safety	4	Toyota Finance	2.13%	(2)	(2)	(48)	14
Ford Ranger H22635		Law, order, public safety	11	Fleet Partners	2.13%	0	(2)	(159)	24
Ford Ranger H22635		Law, order, public safety	11a	Fleet Partners	2.13%	(33)	(66)	0	8
Pinjarra Court House		Recreation and culture	12	National Trust	2.13%	(2,302)	(1,962)	(1,994)	480
Solar Panels MALC		Recreation and culture	15	Capital Finance	2.13%	(1,410)	(1,410)	(1,927)	60
Cardio Equipment		Recreation and culture	16	MAIA Financial	0.67%	(808)	(808)	(499)	48
Solar Panels Operations Centre		Transport	1	MAIA Financial	2.13%	(305)	(305)	(407)	60
Photocopiers		Other property and services	17	MAIA Financial	0.71%	(921)	(921)	(842)	60
Solar Panels Administration Building		Other property and services	19	Vestone Capital	0.84%	(310)	0	0	60
Total Interest Repayments	2(b)					(6,091)	(5,476)	(5,876)	

SHIRE OF MURRAY
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

28. RESERVE ACCOUNTS

	2022 Actual Opening Balance	2022 Actual Transfer to	2022 Actual Transfer (from)	2022 Actual Closing Balance	2022 Budget Opening Balance	2022 Budget Transfer to	2022 Budget Transfer (from)	2022 Budget Closing Balance	2021 Actual Opening Balance	2021 Actual Transfer to	2021 Actual Transfer (from)	2021 Actual Closing Balance
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Restricted by legislation/agreement												
(a) Peel Mosquito Management Reserve	0	0	0	0	0	4,500	0	4,500	17,184	0	(17,184)	0
(b) Unspent Grants, Contributions & Loans Reserve	3,017,579	0	0	3,017,579	0	0	0	0	0	3,017,579	0	3,017,579
(c) Yunderup Canal General Maintenance Reserve	313,614	52,102	(2,554)	363,162	313,614	52,001	(41,416)	324,199	281,350	51,400	(19,136)	313,614
(d) Willow Gardens General Canal Maintenance Reserve	78,232	6,393	(298)	84,327	78,232	6,495	(24,346)	60,381	73,352	6,432	(1,552)	78,232
(e) Murray Lakes General Canal Maintenance Reserve	370,197	32,438	(131,605)	271,030	370,197	32,439	(155,953)	246,683	347,079	32,099	(8,981)	370,197
(f) Entrance Channel Reserve	326,263	118,170	0	444,433	326,263	117,954	0	444,217	209,662	116,601	0	326,263
(g) Austin Lakes Phase 2 Maintenance Reserve	285,151	40,834	0	325,985	285,151	39,362	0	324,513	238,225	46,926	0	285,151
(h) Heritage Rail Precinct Reserve	39,794	0	0	39,794	39,794	44,270	(36,500)	47,564	52,190	30,865	(43,261)	39,794
(i) General Developers Reserve	896,697	140,365	(79,183)	957,879	896,697	0	(262,042)	634,655	865,826	160,321	(129,450)	896,697
(j) Austin Lakes Asset Replacement Reserve	668,810	1,866	0	670,676	668,810	21,500	0	690,310	667,103	1,707	0	668,810
	5,996,337	392,168	(213,640)	6,174,865	2,978,758	318,521	(520,257)	2,777,022	2,751,971	3,463,930	(219,564)	5,996,337
Restricted by council												
(k) Leave Reserve	597,002	0	0	597,002	597,002	0	0	597,002	597,002	0	0	597,002
(l) Workers Compensation Reserve	198,003	0	0	198,003	198,003	0	0	198,003	198,003	0	0	198,003
(m) Waste Management Reserve	2,736,769	3,522,519	(3,092,435)	3,166,853	2,736,768	3,243,625	(4,091,554)	1,888,839	2,686,253	3,287,341	(3,236,825)	2,736,769
(n) Asset Enhancement Reserve	2,842,899	870,910	(1,170,557)	2,543,252	2,842,899	840,000	(1,700,312)	1,982,587	687,459	2,414,549	(259,109)	2,842,899
(o) Building Renewal Reserve	239,411	41,417	(54,433)	226,395	239,411	41,417	(10,000)	270,828	235,060	36,351	(32,000)	239,411
(p) Plant & Vehicle Reserve	676,823	31,361	(73,670)	634,514	676,823	31,361	0	708,184	652,167	53,636	(28,980)	676,823
(q) Road, Drainage & Pathway Reserve	599,918	400,775	0	1,000,693	599,918	1,037,932	(30,940)	1,606,910	240,031	359,887	0	599,918
(r) Parks & Recreation Reserve	491,948	0	0	491,948	491,948	0	(49,191)	442,757	344,180	147,768	0	491,948
(s) Murray Leisure Centre Capital Reserve	215,876	73,758	(62,040)	227,594	215,876	73,758	(69,390)	220,244	315,269	34,217	(133,610)	215,876
(t) Herron Point Reserve	154,284	49,333	(197,529)	6,088	154,284	43,494	(182,529)	15,249	151,918	30,866	(28,500)	154,284
	8,752,933	4,990,073	(4,650,664)	9,092,342	8,752,932	5,311,587	(6,133,916)	7,930,603	6,107,342	6,364,615	(3,719,024)	8,752,933
	14,749,270	5,382,241	(4,864,304)	15,267,207	11,731,690	5,630,108	(6,654,173)	10,707,625	8,859,313	9,828,545	(3,938,588)	14,749,270

All reserves are supported by cash and cash equivalents and are restricted within equity as Reserves - cash backed.

28. RESERVE ACCOUNTS (Continued)

In accordance with Council resolutions or adopted budget in relation to each reserve account, the purpose for which the reserves are set aside and their anticipated date of use are as follows:

Name of Reserve	Purpose of the reserve
(a) Peel Mosquito Management Reserve	To provide contingency funds for the Peel Mosquito Management Group as per the CLAG memorandum of understanding.
(b) Unspent Grants, Contributions & Loans Reserve	For the placement of grants, contributions and loan funding that is unlikely to be expended in the current financial year.
(c) Yunderup Canal General Maintenance Reserve	To receive specified area rates to be used in maintaining the canal waterway and associated infrastructure.
(d) Willow Gardens General Canal Maintenance Reserve	To receive specified area rates to be used in maintaining the canal waterway and associated infrastructure.
(e) Murray Lakes General Canal Maintenance Reserve	To receive specified area rates to be used in maintaining the canal waterway and associated infrastructure.
(f) Entrance Channel Reserve	To receive specified area rates for the purpose of dredging the entrance channel to Yunderup Estate and Murray Waters.
(g) Austin Lakes Phase 2 Maintenance Reserve	To receive specified area rates for the purpose of maintaining the lake and public open space in Austin Lakes Phase 2.
(h) Heritage Rail Precinct Reserve	Provision for the upgrade and maintenance of the rail heritage building and surrounding precinct.
(i) General Developers Reserve	To receive developer's contributions to assist in the construction or upgrade of infrastructure associated with new land developments.
(j) Austin Lakes Asset Replacement Reserve	To receive developer's contributions to assist in the repair, maintenance and replacement of major infrastructure associated with the lake development at Austin Lakes Estate and to assist in maintaining lake water quality.
(k) Leave Reserve	Provision for employees and ex-employees leave/termination entitlements.
(l) Workers Compensation Reserve	To provide contingency funds for the annual workers compensation insurance premium under the performance based contributions scheme.
(m) Waste Management Reserve	To provide for current and future waste management services for the Shire of Murray.
(n) Asset Enhancement Reserve	Provision for the construction, acquisition, upgrade or maintenance of property, plant & equipment, excluding heavy plant and light vehicles.
(o) Building Renewal Reserve	Provision for the renewal of building assets.
(p) Plant & Vehicle Reserve	Provision for the replacement or purchase of heavy plant and light vehicles.
(q) Road, Drainage & Pathway Reserve	Provision for the construction, upgrade or renewal of infrastructure assets.
(r) Parks & Recreation Reserve	Provision for the construction, upgrade or renewal of infrastructure assets associated with parks, recreation, waterways and streetscapes.
(s) Murray Leisure Centre Capital Reserve	Provision for the renewal of capital items at the Murray Aquatic & Leisure Centre.
(t) Herron Point Reserve	To receive excess revenue proceeds from the Herron Point Camping Grounds to assist in the future upgrade and development of the area.
All reserves are not expected to be used within a set period as further transfers to the reserve accounts are expected as funds are utilised.	

SHIRE OF MURRAY
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

29. TRUST FUNDS

Funds held at balance date which are required to be held in trust and which are not included in the financial statements are as follows:

	1 July 2021	Amounts Received	Amounts Paid	30 June 2022
	\$	\$	\$	\$
Unclaimed Monies	34,720	17,788	(17,252)	35,256
Building License Bonds	14,000	0	0	14,000
	48,720	17,788	(17,252)	49,256

SHIRE OF MURRAY
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

30. MAJOR LAND TRANSACTIONS

(a) Details

The Shire of Murray historically held a parcel of land situated at Lot 102 Lakes Road, North Dandalup. This parcel of land was revalued in 2017 at \$438,000.
 In 2018 the Shire commenced the process of subdividing the land into 10 residential lots to be held for resale. The subdivision was completed in 2020 and the lots offered for sale.
 8 of the lots were sold in 2020/21, with the remaining 2 lots sold in 2021/22.

	2022 Actual Value	2022 Actual Proceeds	2022 Profit	2022 Loss
Land sold	\$	\$	\$	\$
LOT 302 Dewar Road, North Dandalup	87,019	180,910	93,891	0
LOT 305 Dewar Road, North Dandalup	95,395	190,000	94,605	0
	182,414	370,910	188,496	0

(b) Current year transactions

Other revenue

- Sale proceeds

Other expenditure

- Cost of goods sold

	2022 Actual	2022 Budget	2021 Actual
	\$	\$	\$
	370,910	0	1,379,549
	(182,414)	0	(722,676)
	188,496	0	656,873

(c) Cash flows over life of project

	Pre 2019/20	2019/20	2020/21	2021/22	Total
	\$	\$	\$	\$	\$
Cash outflows					
- Development costs	(400,773)	(66,317)	(4,982)	(23)	(472,095)
- Selling expenses	0	0	(34,315)	(9,212)	(43,527)
	(400,773)	(66,317)	(39,297)	(9,235)	(515,622)
Cash inflows					
- Sale proceeds	0	0	1,379,549	370,910	1,750,459
	0	0	1,379,549	370,910	1,750,459
Net cash flows	(400,773)	(66,317)	1,340,252	361,675	1,234,837

(d) Assets and liabilities

Land held for resale included within Note 6

Current Inventory

Land held for resale

	2022	2021
	\$	\$
	0	182,414



Auditor General

INDEPENDENT AUDITOR'S REPORT 2022 Shire of Murray

To the Councillors of the Shire of Murray

Opinion

I have audited the financial report of the Shire of Murray (Shire) which comprises:

- the Statement of Financial Position at 30 June 2022, the Statement of Comprehensive Income by Nature or Type, Statement of Changes in Equity, and Statement of Cash Flows and Rate Setting Statement for the year then ended
- Notes comprising a summary of significant accounting policies and other explanatory information.

In my opinion, the financial report is:

- based on proper accounts and records
- presents fairly, in all material respects, the results of the operations of the Shire for the year ended 30 June 2022 and its financial position at the end of that period
- in accordance with the *Local Government Act 1995* (the Act) and, to the extent that they are not inconsistent with the Act, Australian Accounting Standards.

Basis for opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial report section below.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Other information

The Chief Executive Officer (CEO) is responsible for the preparation and the Council for overseeing the other information. The other information is the information in the entity's annual report for the year ended 30 June 2022, but not the financial report and my auditor's report.

My opinion on the financial report does not cover the other information and, accordingly, I do not express any form of assurance conclusion thereon.

In connection with my audit of the financial report, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or my knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude that there is a material misstatement of this other information, I am required to report that fact. I did not receive the other information prior to the date of this auditor's report. When I do receive it, I will read it and if I conclude that there is a

material misstatement in this information, I am required to communicate the matter to the CEO and Council and request them to correct the misstated information. If the misstated information is not corrected, I may need to retract this auditor's report and re-issue an amended report.

Responsibilities of the Chief Executive Officer and Council for the financial report

The Chief Executive Officer of the Shire is responsible for:

- preparation and fair presentation of the financial report in accordance with the requirements of the Act, the Regulations and Australian Accounting Standards
- managing internal control as required by the CEO to ensure the financial report is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the CEO is responsible for:

- assessing the Shire's ability to continue as a going concern
- disclosing, as applicable, matters related to going concern
- using the going concern basis of accounting unless the State Government has made decisions affecting the continued existence of the Shire.

The Council is responsible for overseeing the Shire's financial reporting process.

Auditor's responsibilities for the audit of the financial report

As required by the *Auditor General Act 2006*, my responsibility is to express an opinion on the financial report. The objectives of my audit are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.

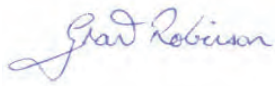
A further description of my responsibilities for the audit of the financial report is located on the Auditing and Assurance Standards Board website. This description forms part of my auditor's report and can be found at https://www.auasb.gov.au/auditors_responsibilities/ar4.pdf.

My independence and quality control relating to the report on the financial report

I have complied with the independence requirements of the *Auditor General Act 2006* and the relevant ethical requirements relating to assurance engagements. In accordance with ASQC 1 *Quality Control for Firms that Perform Audits and Reviews of Financial Reports and Other Financial Information, and Other Assurance Engagements*, the Office of the Auditor General maintains a comprehensive system of quality control including documented policies and procedures regarding compliance with ethical requirements, professional standards and applicable legal and regulatory requirements.

Matters relating to the electronic publication of the audited financial report

This auditor's report relates to the financial report of the Shire of Murray for the year ended 30 June 2022 included in the annual report on the Shire's website. The Shire's management is responsible for the integrity of the Shire's website. This audit does not provide assurance on the integrity of the Shire's website. The auditor's report refers only to the financial report. It does not provide an opinion on any other information which may have been hyperlinked to/from the annual report. If users of the financial report are concerned with the inherent risks arising from publication on a website, they are advised to contact the Shire to confirm the information contained in the website version.



Grant Robinson
Assistant Auditor General Financial Audit
Delegate of the Auditor General for Western Australia
Perth, Western Australia
25 November 2022






Shire of Murray

Annual Report
2021-2022

Administration Office

T: 9531 7777
E: mailbag@murray.wa.gov.au
1915 Pinjarra Road
Pinjarra WA 6208
PO Box 21 Pinjarra WA 6208

Connect

ShireofMurray
 [@Shire_of_Murray](https://www.youtube.com/@Shire_of_Murray)
 [shireofmurray](https://www.instagram.com/shireofmurray)
 www.murray.wa.gov.au